





October 2019 Issue - 10

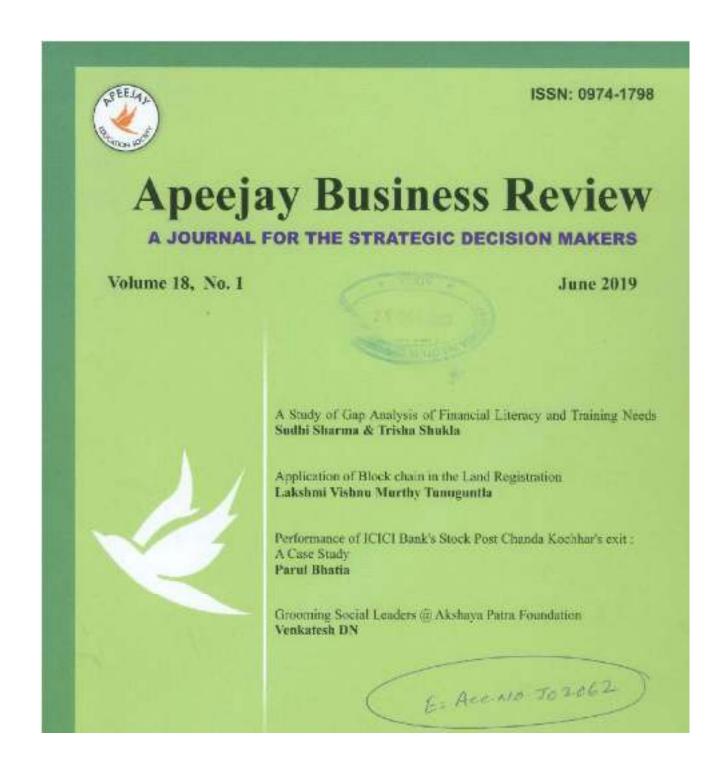
Documentation Service by LIBRARY & RESOURCE CENTRE (LRC) of JAIPURIA INSTITUTE OF MANAGEMENT NOIDA

CONTENT

Name of the Journal	Month & Year	Vol./ Issue	Page No.
Apeejay Business Review: A Journal for the Strategic Decision Makers	June 2019	18/3	4
Business World_Magazine	14 – 27 September 2019	38/ 26	5 – 7
Chartered Accountant_the	October 2019	68/4	8 – 10
Corporate Professionals Today	19 – 25 October 2019	46/7	11 – 12
Corporate Professionals Today	12 – 18 October 2019	46/ 06	13 – 14
Corporate Professional Today	05 – 11 October 2019	46/ 05	15 – 16
Economic & Political Weekly	05 October 2019	LIV/ 40	17
Economic & Political Weekly	28 September 2019	LIV/ 39	18
Economist_the	19 – 25 October 2019	432/ 9164	19 – 21
Economist_the	12 – 18 October 2019	432/9163	22 – 24
Economist_the	05 -11 October 2019	433/ 9162	25 – 27
Education Post: A New High in Education	September 2019	VII/ 9	28 – 29
Entrepreneur	October 2019	8/8	30 – 32
Forbes India_Magazine	11 October 2019	11/21	33 – 35
Fortune Asia	November 2019	180/5	36 – 38
Fortune Asia	October 2019	180/4	39 – 41
Gyankosh: the Journal of Library and Information Management	January – June 2019	10/1	42

IBA 3D Journal of Management & Leadership	July - December 2019	11/1	43
3	July - December 2013	11/ 1	43
IIMB Management Review	September 2019	31/3	44
Indian Management	October 2019	58/ 10	45 – 46
Insurance Times_the	October 2019	XXXIX/ 10	47 – 48
JIMS 8M: the Journal of Indian Management & Strategy	July - September 2019	24/3	49
Journal of Marketing	September 2019	83/5	50
Journal of Supply Chain Management Systems	July 2019	8/3	51
Management Effigy	January – June 2019	10/1	52
MIT Sloan Management Review	July – September 2019	61/1	53 – 55
OPSEARCH: Journal of Operational Research Society of India	July - September 2019	56/3	56 – 58
Pacific Business Review International	June 2019	11/12	59
Pacific Business Review International	May 2019	11/11	60
Reserve Bank of India Bulletin	September 2019	LXXIII/ 9	61 – 64
Southern Economist	15 October 2019	58/ 12	65
Southern Economist	1 October 2019	58/ 11	66
University News	30 Sep. – 06 Oct. 2019	57/40	67 – 69
University News	23 – 29 September 2019	57/ 39	70
University News	16 - 22 September 2019	57/ 37	70
University News	09 – 15 September 2019	57/36	71

University News	02 - 08 September 2019	57/ 35	72
Uttaranchal Business Review	June 2019	9/1	73
Yojana (English)	October 2019	63/0	74 – 75





CONTENTS

VOLUME 38, ISSUE 26
 14-27 SEPTEMBER 2019





Photographity litesh Sharma

JOTTINGS & SNAPSHOTS

18 Jottings

Detecte Minister Reports Singh in his new overter: £The moon shines bright on the compredence in the world of science;

22 Columns

Minhat Merchant, (p. 22) Chaltariya Kalbag, (p. 24) Suhel Seth, (p. 26) Amit Kapoor, (p. 28) Rogliav Chiendru, (p. 30) Sumon K. Jhn. (p. 32) Amit Khanna, (p. 34)



64

Recipe for a splash in the primary market

The market mood was not quite right for IPOs, yet Affle and IndiaMART did make a spash with their public offers. A BW Businesswarld analysis with expert viewpoints

Covergesign by DINESHS, BANDUNI
Coverge at the SHARMA

CONTENTS

VOLUME 38, ISSUE 26 = 14-27 SEPTEMBER 2018



Photogrouphly Shutterstock

COVER STORY

- 64The secret to a successful IPO
- 55 Stock market expert Ajay Bagga on primary market dynamics
- 70The IndiaMART success story
- 72The Affle success story

SPECIAL REPORTS

TheEconomy

50 Will the booster shot for realty work?

Columns

- 53 Ashwani Mahajan
- 56 Nirupama Soundararajan
- 58 Bhuvana Rovi

50 Satyanarayana Murthy

74 The Slowdown Blues - will the festive season bring cheer?

IN DEPTH

- 40100 days of Modi 2.0
- 44 How new-age technology is working wonders on the farm fields
- B2 Bengal's carnival, the Durga Puja, is an extravaganza and a time to splurge. Will it trickle down?



Photograph by Ritesh Sharma

BW EVENTS

- 88 Marketing White Book
- 90 BW- MWB Summit- The CEO's Agenda
- 94 BW-MWB Summit Highlights
- 97 BW-MWB Summit: Volvo Car India MD Charles Frump 98 BWi-Microsoft Event

BEYONDBUSINESS

104 Bookmark

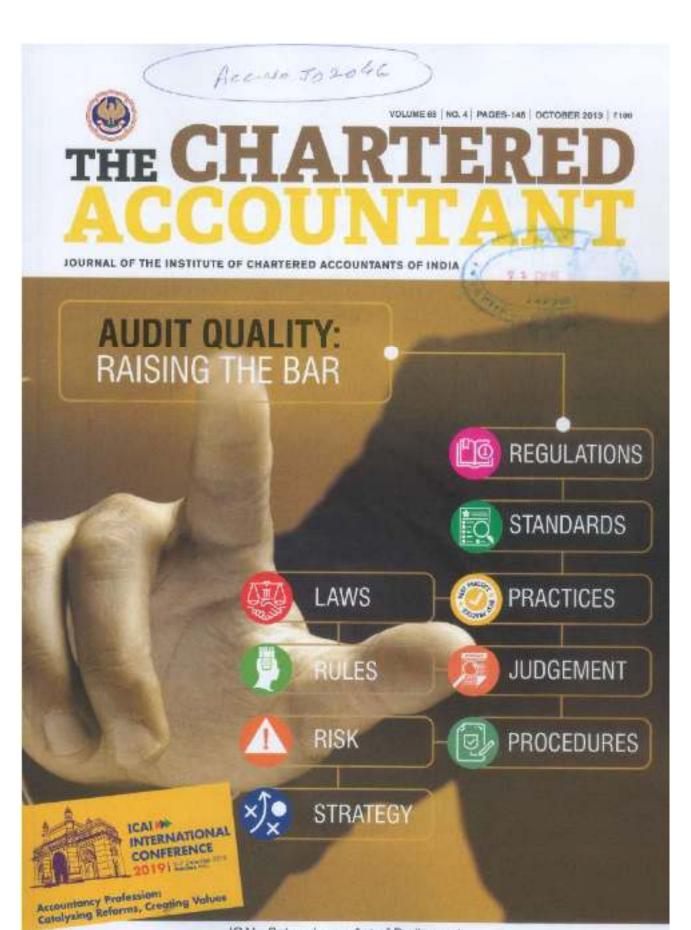
Acceversation with Sunil Antibakar, author of ASS: Roadmaps For The Zist Century

108 Last Word

RIP General Secretary and Rajya. Sabha member, Bhupender Yadav talks of the porty and the economy

TOTAL NO OFPAGES INCLUDING COVER HU

The pages in DW Dusineasworld that are labelled BW or Promotions contain sponsored contain. They are entirely generated by an advertiser or the marketing department of BW Businesseeckil. Also, the inserts being distributed along with some copies of the magazine are advertising advertisements. These pages should not be confused with 8W Business world's editorial content.



ICAI - Set up by an Act of Parliament

Contents

OCTOBER 2019 In This Issue...





VOICE

447 Editorial

Audit Quality - Raising the Bar

.....

450 From the President

Photographs 454

458 [CAl International Conference - Accountancy Profession: Catalyzing Reforms, Creating Values



What the Legends Said - Past Presidents GA. K.G. Somani (1988-89) and CA. M.M. Chitale (1997-98)

461 Know Your Ethics

Opinion - Classification of Consumer Deposits 463 Collected For LPG Connections

586 Classifieds

UPDATES

Accountant's Browser 547

548 Ind AS Alert

FRRE Update - Common Errors found by FRRE in 551 implementation of AS 5: Not Profit or Low for the Period, Prior Period Items and Changes in Accounting Policies and AS 9: Revenue Recognition

556 Legal Update

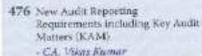
- Legal Decisions

- Circulars and Notifications



AUDITING

469 Key Aspects in Standards on Auditing - A Practical Approxim - CA. G. Sekar



484 Auditing in the Digital Era CA. Saurubit Growkie

493 Golng Concern - Reporting in Audit

- CA. Narundra Jain

498 Professional Skeptiction - CA. And Shah

603 SQC 1 in Audit Firms and its Impact - CA. Nikhil Singhi

508 Audit Expectation Gap - C.A. Samony Vassadovst

514 Auditor & Fraud Detection Responsibilities & Reporting - CA. Nilesis S. Vikumsey and CA. Harmikh Dedhia

521 Audit as a Profession for Young Generation - CA. Sandrey Shah and CA.

TAXATION

Bhavin Kapadia

525 Impact Analysis of Reduction In-Corporate Tax Ratus - CA Ved Jain



532 'Credit Allowed on Construction of Immovable Property'- Orista High Caurt

- CA Preesi Farihar

























BUSINESS LAWS

539 Determination of Claim Period of Bank Guarantee in Context of Section 28 of the Contract Act. 1872 - CA. O. P. Jagati



INTERNATIONAL TAXATION

544 OECD Public Discussion Draft on Financial Transaction: A Critical Review - CA. Manesh Kuntar Gupta and CA. Agyushi Verma



ICAI NEWS

- 576 Certificate Course on Concurrent Audit of Banks
- 577 Glossary of Terms Used in Financial Statements
- 577 Handbook on Accounting Treatment Under Goods & Services Tax (GST)
- 577 Technical Guide on Accounting for Motion Picture
- 577 Payment of Annual Membership/COP Fees, 2019-20
- 578 23 Days Residential 'Management Development Programme' for CA Final Rank Holders
- 580 Result Analysis of Foundation Examination: May, 2019
- 580 Toppers of Chartered Accountants Foundation Examination: May, 2019
- 581 Result Analysis of Chartered Accountants Final Examination (Old Syllabus) held in May - 2019
- 581 Toppers of Chartered Accountants Final (Old Syllabus) Examination May - 2019
- 582 Personal Accident Insurance for Members of ICAL
- 582 House Holder Insurance for Members of ICAI
- 583 ICALLIC: Group Term Insurance Scheme for Members and their Spouse
- 584 Forthcoming Events
- 585 Unique Document Identification Number (UDIN)
- 586 Invitation to Write Articles

ICALIN MEDIA

587 ICAL in Media: Glimpses of August - September 2019 - Public Relations Committee of ICAL



TAXMANN®'S

CORPORATE PROFESSIONALS

A WEEKLY ON GST | INCOME TAX | COMPANY LAW

Acr NO J02059

GST Notifications issued on October 9, 2019

An Analysis

Also Incorporating

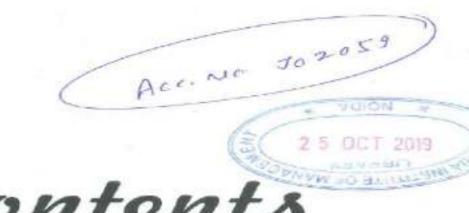
- Concept of 'Expenditure' in 'Mercantile System' of Accounting
- Is transitional credit under GST a 'Vested Right'?
- Consolidation of Group Companies' Insolvency
- Safe passage under section 292BB isn't available for every defect
- SEBI brings liberalised framework for Foreign Portfollo Investors
- Computation of 'Net Profit' for determining managerial remuneration
- Revenue recognition by Telecom Companies under Ind AS



A Weekly Review on GST/Income-tax/Corporate Laws

VOLUME 46 . ISSUE 7 . OCTOBER 19, 2019 TO OCTOBER 25, 2019

PRICE: ₹ 200 TOTAL NO. OF PAGES 60



Contents

Volume 46 | Issue 7 | October 19 To October 25, 2019

Direct Tax Laws

- 357 Concept of 'Expenditure' in 'Mercantile System' of Accounting - S. KRISHNAN
- 376 Safe passage under section 292BB isn't available for every defect - D.C. AGRAWAL
- 387 Computation of 'Net Profit' for determining managerial remuneration PARUL AGRAWAL

GST

- 355 GST notifications issued on October 9, 2019 - An Analysis
- 366 Is transitional credit under GST a 'Vested Right'? SONAKSHI JAIN, VISHAL RAHEJA

Corporate Laws

- 370 Consolidation of Group Companies' Insolvency - NIPUN SINGHVI, KUMAR PAL MEHTA
- 383 SEBI brings liberalised framework for Foreign Portfolio Investors - TIMOTHY LOPES

Accounts & Audit

- 391 Revenue recognition by Telecom Companies under Ind AS VINAYAK PAI V
- 395 Your Queries On Accounts and Audit VINAYAK PAI V

Weekly Review

- 399 Goods and Services Tax
- 402 Income-tax
- 405 Corporate Laws

TAXMANN®S

ISSN 0975-9948

CORPORATE PROFESSIONALS

A WEEKLY ON GST | INCOME TAX | COMPANY LAW | ACCOUNTS & AUDIT

GST Notifications

Dated 30-09-2019

An Analysis



Also Incorporating

- Liability of descendant to pay outstanding tax of deceased -I-T Deptt, can't recover tax from son if he doesn't inherit anything from father's estate; Madras HC
- Whether Compliance Officer is liable for non-disclosure of events under SEBI LODR Regulations?
- Reversal of ITC used exclusively for exempt supplies: A Legal Mystery!
- 'Life Interest' a tool to bypass the embargo of 'multiple houses' in section 54F
- Stakeholders' Consultation Committee A fair chance of representation to every class of stakeholders
- Unconstitutional Composition of GST Appellate Tribunals
- Challenges on Adhering to strict timelines under IBC

PLUS A Weekly Review on GST/Income-tax/Corporete Laws

www.taxmann.com

VOLUME 46 ISSUE 6 OCTOBER 12, 2019 TO OCTOBER 18, 2018

PRICE: 7 200 TOTAL NO. OF PAGES SO

Direct Tax Laws

- Liability of descendant to pay outstanding tax 307 of deceased? - MEENAKSHI SUBRAMANIAM
- 'Life Interest' a tool to bypass the embargo 321 of 'multiple houses' in Section 54F -S.KRISHNAN

GST

- 303 Highlights of recent GST notifications
- Reversal of ITC used exclusively for exempt 317 supplies: A Legal Mystery! - CHIRAG JAIN, SHUCHI SETHI
- 331 Unconstitutional Composition of GST Appellate Tribunals - DHRUV RASTOGI

Corporate Laws

- Whether Compliance Officer is liable for 313 non-disclosure of events under SEBI LODR Regulations? - GAURAV N PINGLE
- Stakeholders' Consultation Committee A 327 fair chance of representation to every class of stakeholders - NEELAM MESHRAM
- Challenges on Adhering to Strict Timelines under 336 IBC - DR. VIPAN KUMAR

Weekly Review

- 342 Goods and Services Tax
- 345 Income-tax
- 349 Corporate Laws

ISSN 097519948

TAXMANN®'S

CORPORATE PROFESSIONALS TODAY

A WEEKLY ON GST | INCOME TAX | COMPANY LAW | ACCOUNTS & AUDIT



Trust bags exemption after reassessment

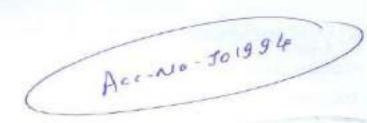
Delhi ITAT allows exemption to trust even if it files return in response to reassessment notice

Also incorporating

- Process to get refund of 'IGST paid on exported goods'
- Can Govt. Companies be exempted from going under CIRP?
- TDS under section 194N in case of Co-op. Credit Societies
- G5T Appellate Tribunal
- India's tryst with a cross border insolvency regime Mammoth challenges & manageable solutions
- Initiating proceedings under section 153C against other person'
- Application of Ind-AS 115 by Telecom Companies

PLUS

A Weekly Review on GST/Income-tax/Corporate Lews



Contents

Volume 46 Issue 5

October 5 To October 11, 2019

Direct Tax Laws

- 245 Trust bags exemption after reassessment MEENAKSHI SUBRAMANIAM
- 262 TDS under Section 194N in case of Co-op. Credit Societies - VINAY V. KAWDIA
- 276 Initiating proceedings under Section 153C against 'other person' D.C. AGRAWAL

GST

- 253 Process to get refund of 'IGST paid on exported goods' SAGAR GAMBHIR
- 266 GST Appellate Tribunal G. NATARAJAN

Corporate Laws

- 259 Can Govt. Companies be exempted from going under CIRP? HIMANSHU SHEMBEKAR
- 270 India's tryst with a cross border insolvency regime - Mammoth challenges & manageable solutions - ANISH GUPTA

Accounts & Audit

285 Application of Ind-AS 115 by Telecom Companies - VINAYAK PAI V OCTOBER 5, 2019.

Economic&PoliticalWEEKLY

A SAMEERSHA TRUST PUBLICATION

зиммоермыя

Ace No J02001

EDITORIALS

- New Windforthe Opposition in Maharashtra?
- Darkness under the Lamp

FROM THE EDITOR'S DESK

Reading Gandhi Today

ALTERNATIVE STANDPOINT

Gandhi's Conception of Harijan

COMMENTARY

- How Much of RBI's Profit Transfer Is Enough: Reading the Jalan Committee Report.
- Towards 'Schoolification' of Early Childhood Years: Draft National Education Policy 2019
- Maoist Justice vs Liberal Justice:
 A Tribute to K Balagopal

BOOK REVIEWS

- Gandhi After 9/11: Creative Nonviolence and Sustainability
- Why Gandhi Still Matters:
 An Appraisal of the Mahatma's Legacy

INSIGHT

 Gowramma's Ghost and Bengaluru's 'Zero' Out-of-school Children

SPECIAL ARTICLES

- Literature Festivals: Institutions, Crisis, and Talk-culture
- Reconciliations of Caste and Medical Power in Hural Public Health Services
- Wage Penalty in Temporary Employment in India: Evidence from Quantile Regression

DISCUSSION

Parentheses of Philosophy

CURRENT STATISTICS

A Smart Move

The Jalan Committee's recommendation to the Reserve Bank of India to pay dividend to the government out of its current year's surplus only after meeting the contingency risk buffer is a finely balanced one. page 13

Migrant Children and Education

An example of the fears of possession by a ghost and absence from school is used to question the context of migrant children's educational experiences in Bengaluru. page 30

Medical Interactions in Rural India

An ethnographic study in a village in Karnataka looks at the differential treatments of Dalit patients in rural public health services as compared to patients from other social groups. page 43

Temporary vs Permanent Workers

An analysis of the wage gap between workers in permanent and temporary employment by taking into account workers' as well as labour market characteristics page 51

GANDHI AT 150

- Reading Gandhi Today page 9
- Gandhi's Conception of Harijan page 10
- Gandhi's Relevance in the 21st Century page 25
- Socio-historical Contexts of Gandhi's Ideas page 28

SEPTEMBER 28, 2019.

Economic&PoliticalWEEKLY

A SAMSEKSHA TRUST PHILLIESTON

www.epw.in

ACC-NO - JM02000

LIERARY 14 OCT 2019

EDITORIALS

- Climate Calling
- Farewell to Thomas Cook

FROM THE EDITOR'S DESK

Right to Ragpicking

STRATEGIC AFFAIRS

India's Civilisational Identity and the World Order

COMMENTARY

- Policies Need a Cautious Nudge
- The End of Super Imperialism?
- India's Water Policy Needs a Paradigm Shift.

BOOK REVIEW

Intertwined Lives: P N Haksar and Indira Gandhi

REVIEW ARTICLE

 Gandhi: The Years That Changed the World, 1914–1948

PERSPECTIVES

 Economic Independence and Social Security among India's Elderly

SPECIAL ARTICLES

- Geographies of Drinking Water (In)securities in Peri-urban Hyderabad: A Political Ecology Perspective
- Strengthening Democratic Decentralisation and Participatory Democracy in Maharashtra
- Cleaning the Ganga: Rethinking Imgation is Key

NOTES

 Public Investment for Addressing Childhood Wasting in Maharashtra and Karnataka

CURRENT STATISTICS

POSTSCRIPT



Nudge Theory in Policymaking

The rise in popularity of behavioural economics and nudge theory in policymaking calls for a critical evaluation of philosophical, ethical, and pragmatic dimensions, and the limitations of behavioural economics. page 13

Promoting Participatory Democracy

Maharashtra's devolving of 5% of the Tribal Sub-Plan funds to gram panchayats under the Panchayats (Extension to Scheduled Areas) Act is a step towards enabling informed decision-making in local self-governance. page 51

Ageing in India

An evidence-based perspective on social security policies for India's elderly population shows the need for convergence in adoption and implementation and strengthening of the central government policies across the states. page 32

Patterns of Drinking Water Access

A study of peri-urban Hyderabad reveals how the water environment, social relations, and institutions related to water co-produce one another to critically shape peri-urban water geographies. page 42

Recharging the Ganges

While tackling pollution in the Ganga basin is a long-term project, the Namami Gange Programme can ensure Ganga's uninterrupted flow by reimagining the role of canal irrigation and hydropower storages. page 57

The Economist

Cyril Ramaphosa is running out of time

The world's 19th-favourite airline

Nordic noir: dirty money in Europe

Half-marks for net zero

OCTOBER 19TH-15TH AUG

Who can trust Trump's America?

The consequences of betraying the Kurds





On the cover

The consequences of Donald Trump's betrayal of the Kurds: leader, page or Removing American troops from Syria triggered a war, abendoned an ally and acted against the national interest: briefing, page 20

- Cyril Ramaphosa is running out of time to reform South Arros leader, cogo 14. The president promises big results—eventually, page as:
- The world's right-favourite arrians Monapolists typically make high profits, underinvest and preat customers bedly. I feet sounds a lat like BA. Time to and its dominant position at Heatmow, page 56
- Nordic noir: dirty money in Europe When it comes to dublous money flowing through the financial system. Europe needs more of a killer instinct leader, page 16. A messive money facindening scandal sulies the image of Nordic banks, page 64.
- Half-marks for net zero
 Targets to reach net-zero carbon
 emissions are all the rage. They
 are a necessary but not
 sufficient condition for fighting
 climate change, leader, page 32.
 Greta Thur berg accuses rich
 countries of Tareetive carbon
 accounting. When it comes to
 measuring rational emissions,
 she has a point, page 66.

The world this week

8 A summary of political and business news

Linden

- to Geopolitics
 Who can trust Trump's
 America?
- 12 Brexit Beyond the stammit
- 12 Climate-change targets Omissions
- 14 Reforming South Africa The need for speed
- 46 Mency-laundering Nordic noir

Letters

18 On the single market, trans pupils, Eton, smart technology, the people, Boris Johnson, marijuana

Briufing

- 20 Turkey and Syria No way to say goodbye
- 22 Kurdish homelands No fixed abode



Charlemagne Why the incoming hoss of the European Commission is struggling to get a team in place, page 48



Asia

- 23 Japan's archair monarchy.
- 24 India v China
- 25 Uzbekistan pays cotton-pickers
- 26 Ranyan Thailand's divisive generals



China

- 27 Home schooling
- 28 Foreign-been footballers
- 26 A storm in Legco
- 30 Chaguan Testing times for tofu



United States

- 31 Homelessness
- 32 African languages
- 33 Sleepy teenagers
- 34 Private prisons
- 35 Prepping
- 36 Lexington The unravelling of Rody Giuliani



The American

- 37 The two faces of Peronosm
- 36 More Eve Merales?
- 39 Bello Ecuador's fuel-subsidy surrender



Middle East & Africa

- 41 Reforming South Africa
- 42 Liberia's valuable flag
- 43 The shrinking rainforest
- 43 Abry Ahmed's Nobel peace prize
- 44 A new hope in Tunisia



Ешгоре

- 45 Catalan separatists
- 45 Orban loses Budapent
- 47 Poland's populists win
- 47 The literary Nobel
- 48 Charlemagne Usula's bumpy start

Britain

- 49 Scottish independence
- 50 The Queen's Speech
- 52 Bagehot The hazard at the Home Office



leternational.

53 Remotest Russia and Arctic America



Business

- 95 Skles darken for BA
- 58 Bartleby The usefulness of includers
- 59 Al's Libelling labour
- 59 Farewell to the CEO-chairman
- 60 Psychodelic investments
- 60 Resilient French luxury
- 61 K-beauty's wan giant
- 62 Schumpeter The stuff paradox



Finance & economics

- 63 Scandinavian banks
- 64 Buttonwood Britain's shrinking equity market
- 65 Puerto Rico's bankruptcy
- 65 The world economy
- 66 Trade and emissions
- 68 Free exchange Understanding poverty



Science & technology

- 71 Using all the tree
- 73 The strongest fish scales
- 73 Happiness and history
- 74 Cannabis and pregnancy
- 74 Trilobites marched along



Books & arts

- 75 Fighting London's fascists
- 77 John le Carrés new novel
- 78 Johnson Transatlantic grammar



Economic & financial Indicators

80 Statistics on 42 economies

Graphic detail

81 Alcohol and health

Obituary

82. Alexei Leonov, the first man to walk in apace

The Economist

Trump and Ukraine-the backstory

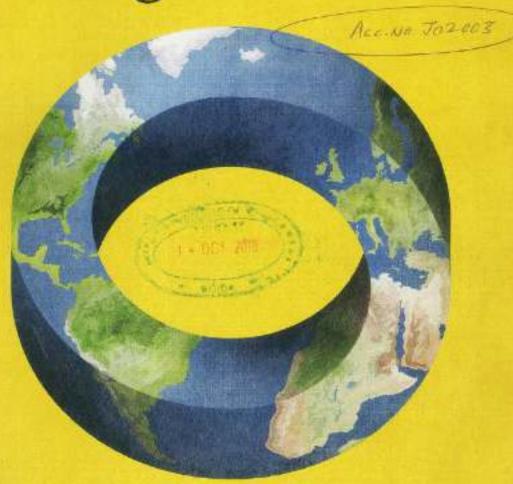
India's tottering banks

Where are all the self-driving cars?

Fake moos: the rise of plant-based meat

OCTOMER 12TH-18TH 2019

The world economy's strange new rules



A SPECIAL REPORT



On the cover

The way that economies work has changed radically. So must economic policy: leader, page 11. Inflation is losing its meaning as an economic Indicator, says Henry Curr. See our special report, after page 45. What to make of the strife at the European Central Bank: Free exchange, page 16

- · Trump and Uloraine-the backstory The telephone call that Ind Congress to investigate Donald Trump was the latest ink in a long, sad and sortici chain; briefing, page 21. Assessing Congress's options for dealing with an unco-operative White House, page 15. Institutional conservatives would condomn the president. Sepublicans probably will not Lexington, page 42
- India's tottering banks A rotten financial system could ruin the country's aconomic prosperts; leader, page 14. Banks' share prices are being harmmered Investors worry about what honor will be revealed next, page 67
- · Where are all the self-driving cars? The arrival of autonomous vohicles is running late. Blame. Slicon Valley hype-and the limits of At leader, page 12. The path to driverless whicles is mig and winding. Chine is taking an alternative route to the West's, page 6r
- + Fake moos: the rise of plant-based meat The potential for a radically different food chain, pope 58

The world this week

8 A summary of political and business news

- 11 The world economy Strange new rules
- 12. The Middle East The man without a plan
- 12 Autonomous cars Trattic, jammed
- 14 India's economy A big stink on the brink
- 15 Pilfering potentates Ill-gotten loot

Letters

s8 On our climate-change fasure.

Briefing

21 Ukraine and impeachment The backstory

Special report: The world economy

The end of inflation? After page 46

Asla

- 2) Privilege in South Korea
- 28 Refugees in New Zealand
- 29 That teenage pregnancy
- 23 Singapore and Hong Kong-
- 30 Banyan Violence against women



China

- 31 Domestic violence
- 32 Emergency powers in Hong Kong
- 34 Chaguan Lessons from Tiananmen Square



United States

- 35 Congress v POTUS
- 36 Offending China
- 37 Chicago's red line
- 38 The meaning of sex
- 40 Atlantic City
- 42 Lexington Republicans and impeachment



The Americas

- 43 Canada's election
- 44 Bello The end of Per sysan exceptionalism.
- 46. Equador's state of emergency



Middle East & Africa

- 47 Turkey's push into Syria
- 48 Protests in traq
- 49 Elections in Mozambique
- 49 Money to burn in Kenya
- 50 Africa's money-launderers





Bagehot The sad fate of the ideology that has animated the Conservative Party since the 1980s. page 57



Contents

Europe

- 51 Poland at the polls
- 52 Building "Fort Trump"
- 53 Portugal's election
- 53 Police murders in France
- 54 Charlemagne Russia and the EU



Britaln

- 55 Northern Ireland adrift
- 56 The Brexit talks founder
- 57 Bagehot Thatcherlam's sad fate



International

58 Fake moos: plant-based meat



Business

- 61 Self driving China.
- 62 Blacklisting Chinese AI
- 63 Bartleby In praise of dissenters
- 64 Flanemaking's duopoly
- 64 Saudi Aramco
- 65 Spillover from GM's strike
- 66 Schumpeter is Airbub another Ober?



Finance & economics

- 57 India's failing banks
- 68 America's economy
- 70 HKEX throws in the towel
- 70 South Korean nationalism
- 71 Tether's travails
- 71 Killing the credit card
- 72 Buttonwood The power of narratives
- 75 Vatican scandal
- 76 Free exchange Strife at the ECS.



Science & technology

- 77 The 2019 Nobel prizes
- 79 Global health
- 30 Spider silk and bacteria



Books & arts

- 81 Reading at the South Pole
- Ba The East India Company
- 83 The danger of charts
- 83. An heiress at war
- 84 Peace orchestras



Economic & financial indicators

88 Statistics on 42 economies

Graphic detail

By Among critics of Israel, conservatives are most likely to be anti-Semitic

Ohituary

go Shuping Wang, exposer of an HIV scandal

The Economist

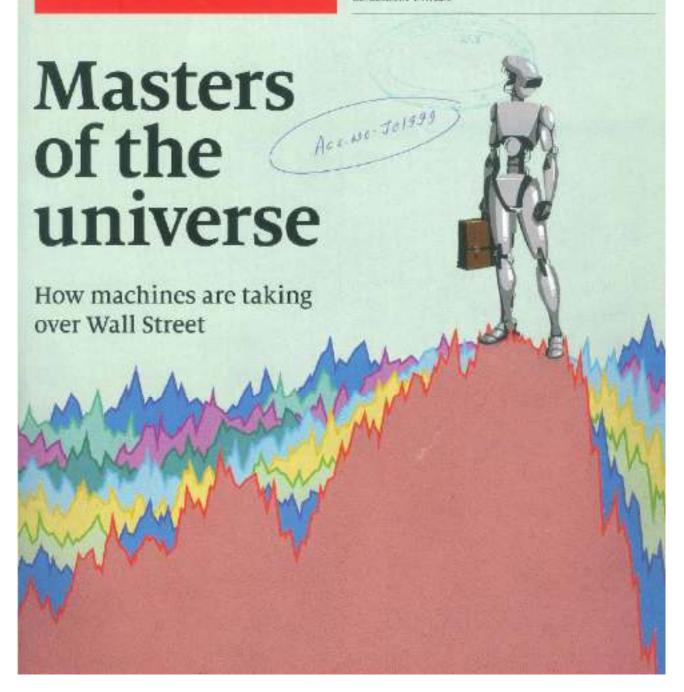
China at 70—pomp and protests

Big Tech and the state gird for battle

Europe's anti-populist backlash

What would Trump's gators cost?

OCTOBERATH ETHICHS



Contents



On the cover

Forget Gordon Gekko. Computers increasingly call the shots on Wall Street: leader, page rr. How machines manage markets: briefing page 20

- + China at 70-pomp and protests Official celebrations for National Day showed a worrying cootampt for history: Cheguan, page 32 Weapons on parade, poge 30. Hong Kong riots, page 29
- Big Tech and the state gird for battle The American government is lining up against the technology companies, page 57. Europe has so many complaints it hardly knows where to begin, page 58
- Europe's anti-populist backlash After a series of reverses, the populists are down but not out, page 42. Politicians who invoke "the people" are usually up to no good: leader. page 15
- · What would Trump's gators cost? The president would like to reinforce his wall with a reptile-infested most. We totup the bill, page 38

The world this week

8 A summary of political and business news

Leaders

- 11 Robo-investing Masters of the universe
- 12 Greece's debt odyssev End extend and pretend
- 12 Kashmir Vale of tears
- 14 Technology and politics Open season
- 16 Political rhetoric Down with the people

Letters

10 On Brexit, Afghanistan, popes, Tinstein, Columbus, T. Boone Pickens

Briefing

20 Robo-investing March of the machines



Lexington Doog Jones, a prophet of Deep South moderation, illustrates liberatism's present pains and future promise, page to



Asia

- 23 India's courts and Kashmir
- 24 Elections in Afghanistan
- 25 Bumpkins brides in Japan
- 25 Halal-crazy Indonesia
- 26 Making Indian computer
- 28 Banyan The next phase in the South China Sea

China

- 29 Violence in Hong Kong
- 30 Cutting-edge weapons
- 32 Chaguan Parading 70 years of Communism





United States

- 33 Texas won thurn blue
- 34 On impeachment
- 35 A union retreat
- 36 Kennedy 4.0
- 36 University admissions
- 38 Alligators in the desert
- 39 Lexington Doug lanes

The Americas

- 40 Peru's president v congress
- 41 Chile's lith:um-battery dream
- 44 Inuit orthography
- 42 Bello Argentina's difficult mad to redemption

Middle East & Africa

- 43 Cross or Lebraco
- 44 Pauds to min in Iraq
- 45 Netanyahu makes his case
- 45 Angola's nel decline
- 46 Reform in Ethiopia







Europe

- 47 Populists under pressure
- 48 Culture was to France
- 49 Direct democracy in Belgium
- 50 Luropean commissioners on trial
- 50 Gambling in Finland

Britain

- 58 A new Bresit proposal
- \$2 Prince Harry vithe press
- 53 Bagehot Richard Milhous Johnson



International

55 The competition between sports



Business

- 57 Big Tech v the state
- 58 Der Techlash
- 59 "On your was" delivery
- 39 Uberising luck in Africa
- 60 Bartleby From ogs to Richer
- 61 How woke is Nike?
- 64 Delisting China
- 62 Schumpeter Labour In the 21st century



Finance & economics

- 63 Unnharkling Greece's economy
- 65 A challenge to FATCA
- 65 Boeing v Airbus
- 66 Turmoil for India's banks
- 66 Credit Suisse's spying furnite
- 67 Another cloud over crypto
- 68 Germans against the ECB
- 68 flow streaming is changing pop
- 70 Free exchange Wealth taxes



Science & technology

- 72 Open-source computing
- 73 Super-black coatings
- 74 Sand-swimming linards
- 74 SpaceX's Starship
- 75 Oceanic litter



Books & arts

- 75 Art and faith in Russia
- 77 Stories from Bosnia's war
- 78 Poverty in London
- 78 George Gershwin's life
- 79 Johnson The new insults



Economic & financial indicators

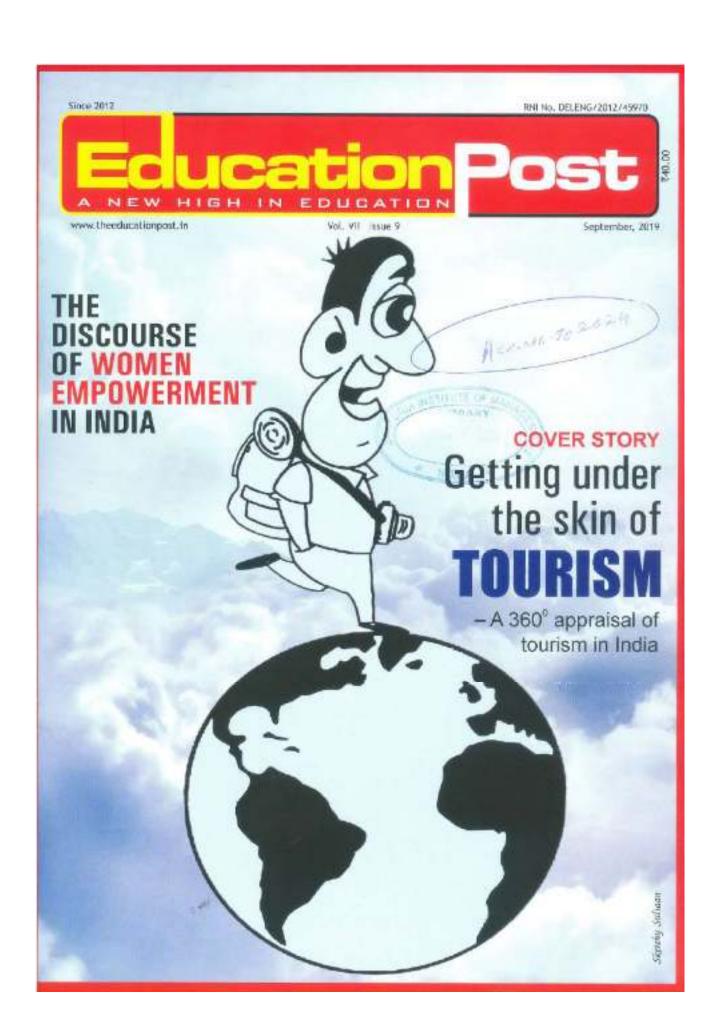
80 Statistics on 42 economies

Graphic detail

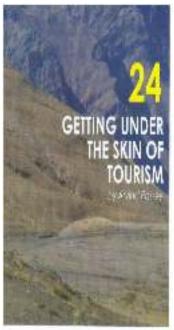
91 Modern cities add people by spreading

Obituary

82 Jacques Chirac, president of many parts







CAREER
CONVERSATIONS
by Another Dat

10
HIGHER EDUCATION &
UNIVERSITY RANKINGS
AT GLOBAL LEVEL
by Dr rt Chotuveck



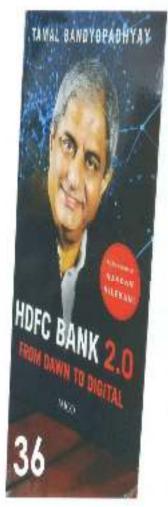
NAKED BENEATH
THE MIDNIGHT SUN
Or Name National

16 YES, SIGN LANGUAGE DOES SAVE LIVES by Joidsep Khanaluja



THE DISCOURSE OF WOMEN EMPOWERMENT IN INDIA OF Arm! Shaftachanga

34 RISE IN YOUR EYES



HARVEST SUPERFOODS With These Urban Farmers | 18 On a New Yatra | 40 Big Internet Wave | 52 Big Internet Wave | 52

G MOUNTASSER HACHEM Transforming Mobile Operators into Virtual Banks! LEADERSHIP LESSONS FROM Aditya Church / Haish Oh musia Achich Kumar Chauhan - Maniah Agorwal & More

Contents ocroser 2019

EXPERT SPEAKS



13 Emerging leaders who are changing rules of the game Arun Maira, Former Member, Planning Commission of India



14 Digital transformation practices for businesses Rajan Kohil, President, Wipro Digital



Japan: Breaking Into the Robotics Market Saray Kohi, Chief Evecutive Officer, DieyOranga



17 Acing the Art of Networking war Maner, Founder and Chairman, Sushassa Network International

STARTUP

18 OPPORTUNITY

Five start-ups are revolutionizing the concept of urban-gardens by growing posticide-free vegetables indoors without using any soil.

22 COOL IDEA

This air-purifying helmet by Shellios is definitely a masteratroke in a country that has been reeling under air pollution.

24 BUSINESS BY DESIGN

As a 100 per cent vegen beauty brand. Plum is perfect for the everconscious urbat Indian consumer.

25 COVER STORY

How CEOs from across a range of sectors are leading their way to stay ahead of the corporate ource.

GROWTH

38 JOURNEY

The delining numeral of Rivigo founder Deepok Gerg, how it whoped the course of his journey, and key learnings in the process.

38 OTT

How listening to music has now become a seamless activity as india becomes the battleground for global music streaming giants.

40 STORYBOARD

Vatra continues to be independently run and retain its brand and status even as Ebox acquires the online travel firm.



MONEY

42 CHEQUE IT OUT

Malks Irans picks the top three investments from East Ventures' portfolio.

44 EVENT DIARIES

Gain from insightful sessions on entrepreneurable trands and collaborations at some of our events.

48 BRAND JOURNEY

Treating the legacy of Raymond, which is currently present in more than 500 cities across India.



TECH

48 APPS

Book dector appointments and more with these homeopathy apps.

52 CONTENT PLAY

How the native Indian is her resing the power of the Internet in versecular.

ECO SYSTEM

54 SOCIETY

Bil Drayton, CEO & Founder, Atholia Innovators for the Public, or social entrepreneurship.

56 INVESTMENTS

Mark Mobius on why he advocates ESG-based investments.

58 THE CAPITAL EDGE

Decode the start-up picture of Dethi-NCR in numbers.



60 ACCELERATOR

How Singapore's ride-halling company. Grab is bolishering its new start up accelerator program, Grab Ventures so a way for Grab to invest in companies that could become strategic perturns for its super-app.

62 BUSINESS UNUSUAL

Newly-appointed basketball lagand Shaquilla (7)Neol is Papa Johnson brand ambassedor ad he is surely bringing the fun back to the brand.



P. J.

LIFESTYLE

70 BACKPACK

Sochin Kothori has a multipurpose bookpack sometimes a pillow to rest on and a boddy to share thoughts at other times.

72 RISING STAR

Up, close and personal with Rajkummer Reo. his choice of films and future plans.

74 TOOLBOX

BBlant founder Adhums Bhabani lets her hair down, quite literally.

75 CORNER ROOM

Welcome to the quirky and innovative denigf Fitternity (bunder and CEO Neha Morwani.

76 FITNESS

Learn about Virst Rohl's fitness regime and the years of preparation behind the making of this athlete.

78 80 OKS

Seek inspiration from the top three books of Suchita Salwan, Founder and CEO, Little Black Book



FRANCHISE

81 FRANCHISOR

Samir Menon, MD, KFC india, opens about the brand's consistent growth in the country and how the company creates palpable excitement among its missions fan followers.

83 FRANCHISEE

Manik Mittal, Franchisee, Raymond, is a go-getter and never shies away from taking calculated risks. That's the strategy which made him scale his father's Raymond business outer appreciately.

84 FRANCHISEE

Hitesh Vaswari, MD, Saffron Lifestyle Tradent, is among the largest franchisees of brands like Lovis, Nith and United Colors of Benetton in Iratia. He recurs how focus on upcountry markets paid him results.

86 FRANCHISE STORY

Amid high gold prices and dowing market conditions. Fight-weight involcry is making heavy volumes and rapid growth driven by millionalists and working women.

92 INTERNATIONAL

After risking its mark in Buff ocuntries, new-ege Agenese quaine brand Sumo Sushi & Gento hee aggressive exponsion plans in India.

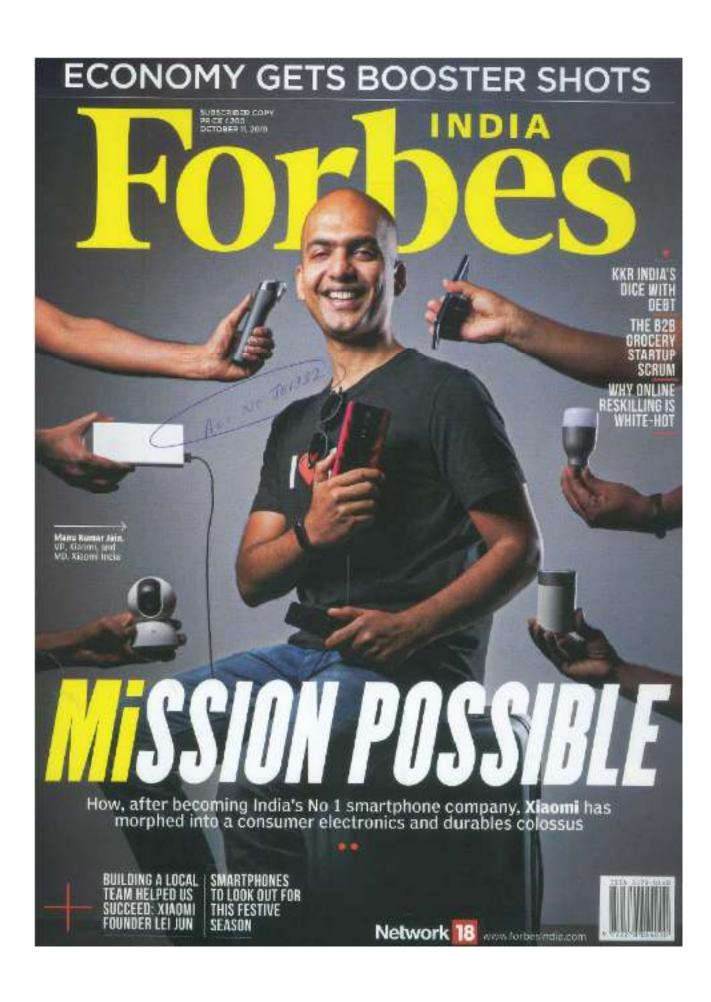
93 THE LIST

Scouty and Wallness sector is thriving like never before (no slowdown writikles here). Presenting the list of prominent franchise appointunities in this sector.

BE THE OTHER SIDE

Let's find our how proying the guiter has helped Hiver's hiraj franjan to de-stress and digress from business.





Contents Forbës





MISSION POSSIBLE

In five years, Xiaomi India has become India's No 1 smartphone company and morphed into a 'smart' electronics consumer durable maker

BOVAPRAMEN LAKS-BANAN FOR LUSBES INCH

Manu Jain, MD. Xizomi india: "This is just the heginning of a praced new chapter. We will bring in more categories and products."

FEATURES

IN FOCUS

28 · BOTTOM-FISHING. ANYBODY7

A number of indicators points to why this is a good time to start buying smaller company decks

ENTERPRISE

32 . KKR'S DICE WITH DEBT

Why KER India needs more due diligence and a proactive, eagle eye on the debt portfolio

36 . THE RENAISSANCE BET

Online courses are providing learners with the skills to upgrade themselves. while building high-mergin husinesses.

40 . THE SHOP FOR SHOPKEEPERS

By using technology, Jumbotail is gaining a foothold in the market of neighbourhood grocery stores

54 · ELECTRIC, AND HOW!

Ather Energy has built its electric scooters from scratch, and is defining what an electric two-wheeler can be

58 * SLOW, STEADY, HEADY

How Mad Over Donuts pipped Dunkin to become the biggest donut brand in India



Sweet success: Lnkesh Blackani of Mad Over Denuts

60 · WHAT'S THE WORD?

A crop of translation firms is making forays in India to take businesses beyond Englishspeaking choles

CROSS BORDER

64 . BOSS OF THE BOTS

Daniel Dines has become the first bot billionaire by unleashing virtual robots on office grunt work

72 . LONG ON HAIR

Meet the world's first venturebacked human-hair-extension. company. The dream? To be the Airbnb of salons



Learning, and teaching, the ropest Ronnie Screwvala (right) co-founder of Upgrad with Mayank Kumar, managing director



Mammoth opportunity: Ashish Jhina (left) and Karthik Venkateswaran, founders of Jumbotali



Daniel Dines, CED and founder, U-Path, wants a robot for every person

74 * ZERO-POLLUTION FUEL

Hydrogen vehicles keep flopping, but entreprenent Trevor Milton thinks he can finally make them pay

76 • AMERICA'S TOP 250 WEALTH ADVISORS

Despite turbulent markets and a flood of disruptive technologies, the nation's best wealth managers are thriving

LIFE

80 • 'IT'S ALWAYS A GOOD TIME TO HAVE A SENSE OF HUMOUR'

Twinkle Khanna, who has launched a digital content company, on the need for intelligent—and irreverent woman—centric conversations

85 • THE HOOPLA COMES TO TOWN

The US's NRA strengthens its India presence with two presenson games in Mumbai

DISCLARMINE THEY ARE STOKED IN THE EXTRON THAT REPORTS RELINICE MOUSTRESS WHICH DWINE REPAYORERS, THE PURSON REPORTS FOR RESIDENT



Going digital: Twinkle Khanna has started a new contant company

88 • 'INDIAN CUISINE NEEDS TO BE CATALOGUED'

Garima Arora, the country's first woman chef to win a Michelin star, is looking to rebrand Indian food for the global audience

90 • THE SOUNDS OF SILENCE

Isolated and protected, New Zealand's Desaltful Sound holds a unique marine habitat

93 • ADDING MUSIC TO HIS YEARS

Pianist Lydian Nadhaswaram has won global acclaim and a prize money of st million. And, at 13, he's only getting started



REGULARS

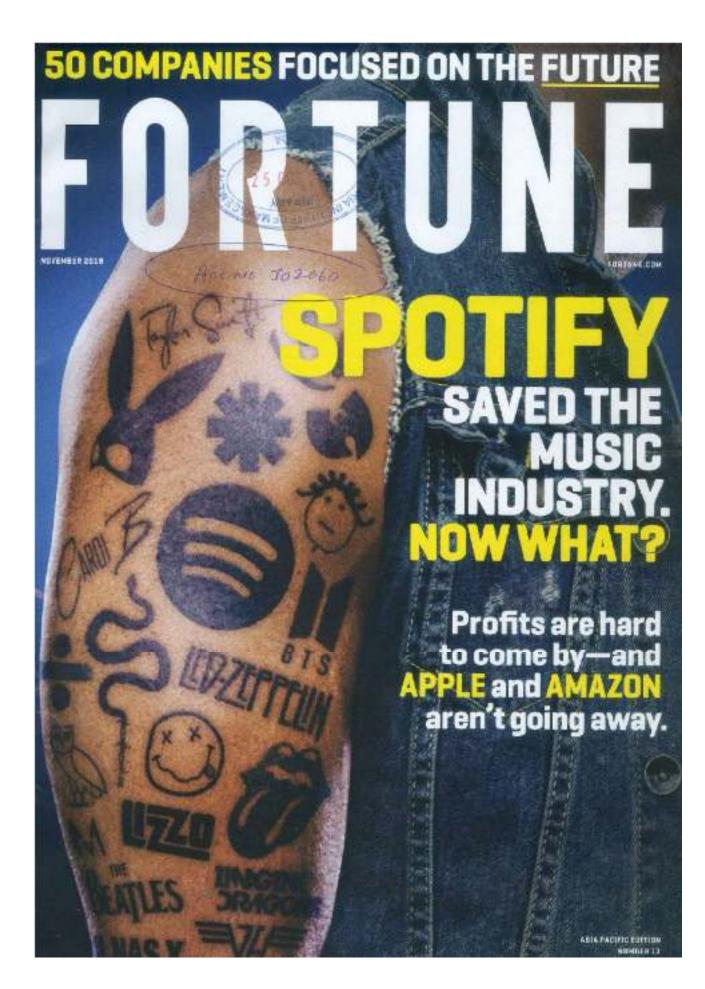
10/LEADERBOARD • 96/NUGGETS • 98/THOUGHTS

WE VALUE YOUR FEEDBACK:

- Write to us at: fortes india in w.E.com.
- . Read as online als, www.forbesindia.com
- On the cover: Protograph by Selvaprakash Labatroman for factors tide
- + Digital Imaging by: Suchs Mhabis



Subscriber Service: To subscribe, change existent or angure about other customer services, signar control: FORBES INDIA, Subscriber Cell, Cro Network III Media & Investments United, Empire Dempire, 444, Servicest Bapart Marc, Lower Porci, Murrhall 400013, foli. 022 A000 9866 / 9782, Fau-022-249(2004). (Mon - Finday, 10 am - 6 pm) SMS FORBES to 5338. Emet: subscriber/forbest-claiming-scriber-forbes-forbe





NEVEMBER 2013

PEACH RESERVE

THE FUTURE



The Secret to Staying 'Vital'

SYMASTIN RESYES

For our Future 50 list, we screened more than 1,000 big compenies to find those that are poised for long-term growth.

0454 NO.

28

Spotify Saved the Music Industry

By AMDREW MUNCA

So now what? Profits are hard to come by—and Apple and Amazon aren't going away.

30

The Rankings

Our third annual list of market beaters: S0 companies that have a mindset for growth and the capacity to deliver on it.

40

James Dyson's Electric Shock

By JEREMY KARN

inside the legendary British inventor's costly decision to kill a long-desired passion project.

ARRE -0.

52

Up in Smoke?

BY BY MUKHERSEE

The vaping Industry may flicker out just as quickly as it grew—and with it, Big Tobacco's hopes of profiting from "healthier" nicotine products. What could fill the void?

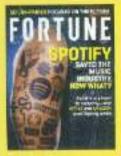
60

Racing a Rising Tide

Dy JEFFREY BALL

The insurance industry stands to lose billions of dollars a year because of olimate charge. How insurer Swiss Re is scrambling to adept to a warming world.

66



A ON THE COVER.
PHOTO-ILLUSTRATION BY
JUSTIM METZ



BRIEFING

9 - Anatomy of an American Spender The fortitude of U.S. consumers has been a driver for economic growth. Can it last? By GEOFF COLVIN

FECUS



TECH

13 - Holding a Big Stick Over Big Tech Europe has some of the world's toughest privacy laws. And ireland's Helen Dixon may be the one to finally enforce them. By DAVIO MEYER

16 - Big Ships Tack to a Greener Future One of the world's most polluting industries is deploying sci-fi tech to comply with new environmental rules By JENNIFER ALSEVER



INVEST

20 • When Cash Cushions Your Fall Cash-rich companies tend to ride out recessions better than their rivals. By RYAN DEROUSSEAU

WORK LIFE

24 - The World's Best Workplaces

These multinational giants draw top ratings from their employees in multiple countries. By HADLEY HITSON



FORTUNE ARBUND THE WHEEL

WHAT DUR EDITORS ARE UP TO THIS MONTH

ECONOMIC POWERHOUSES

Fortune heads to Suangahou, Chine, Nov. 7-8 for its Global Tech Forum: convening tach savvy leaders from around the world to discuss everything from SG to EVs and more, fortune conferences per property of the company of t

RACEAMEAD

A daily conversation about diversity and inclusion in the work-place—sent to the top of your inbox. We can say with confidence: Readers of our RaceAhead newsletter make better leaders, fortune com/newsletters

EAGC HARE

LAST BYTE

76 - Analyzing
Bubble Risk
Home prices in some
of the world's most
expensive cities may be
ready to lose their fizz.
Text by BRIAN O'KEEFE;
graphic by NICOLAS RAPP

THE 50 MOST POWERFUL WOMEN IN BUSINESS **MSTOREW 2018** PRETUNE DEM STREAMI ARRIORS CHANNING DUNGEY, VELISSA CORB. BELA BAJARIA, LIBA MICHIMURA, ASEA PROFFIC EDITION HOWSEN LD



ACTORES DAT



FEATHERS

50 Most Powerful Women

The 22nd edition of Fortune's annual list of the Most Powerful Women in Business. PLUS: This year's No. 51—the U.S. Women's Soccer Team.

HARE NO

24

The Last Boys' Club

BY CLAIRE ZILLMAR

A decade ago, a cedre of women seemed poised to claim the title as the first female CEO of a Wall Street bank. It never happened. Why not?

Pent vo

58

Once Upon a Time at Netflix

By MICHALLEY-RAW

Apple, Disney, HBO, and others are challenging the digital entertainment giant like never before, Here's how Netflix plans to fight back—and win in the streaming wars.

40

25 Most Powerful Women in Politics

BY ENMA HINEHLIPPE

From the Pink Wave to the women of the White House, the future of Washington power brokering is female. Fortune highlights the names to know.

68

How Starbucks Got Its Buzz Back

By DETHINDMENT!

The secret weapon powering the renaissance of the world's largest coffee chain? Retail notshot Roz Brewer.

58

The International List

A bevy of newcomers joins the ranks of the most powerful businesswomen based outside the U.S.

73



A 64 F46 COVER: PHOTOGRAPH RY JESSEZA CHOU



HEFARTMENTS.

BRIEFING

5 - Playing the Surprise Move

Advanced A.I. is already making decisions that run counter to human intuition. How can managers learn to stop worrying and love the bot?

By JEREMY KAHN

8 - Bonds Put Buyers in a Bind

Here's how to navigate a market that's suddenly treacherous. By KEVIN KELLEHER

8 - Persche Goes Electric

With its luxe Taycan EV, Porsche has produced the first credible threat to the Tesla Model S. By JACLYN TROP

10 > JPMorgan Wood WeWork. Now What?

Is JPMorgan Chase overextending itself in backing the controversial WeWork IPO? By REY MASHAYEKHI

12 ► The Best Workplaces for Women

The percentage of women in a company's workforce is just one factor in whether that firm earns a top spot. By LYDIA BELANGER



FOCUS

TECH

13 F High Tech Takes On Mass Shooters

A.I.-powered security cameras that detect guns are being pitched as an extra layer of protection. By BERNHARD WARNER

16 ► VCs Can't Get Enough of Direct Listings

Venture capitalists are trying to push the IPO alternative as a better way for startups to go public. By MICHAL LEV-RAM

VENTURE

18 - Master of Invention

How prolific inventor and health care entrepreneur Mir Imran got storted. Interview by DINAH ENG

INVEST

20 - Charles Is Still Very Much in Charge The legendary Charles Schwab talks about what he's learned from a lifetime of investing.

By ROBERT HACKETT

PASSIBNS

22 F Relax, S'il Yous Plait Combining European luxury with Ceribbean hospitality, St. Barts is ready for your visit. By SHEILA MARIKAR

BACK BARE

LAST BYTE

76 - Rain Forests on Fire

From the Amazon to central Africa, forests are burning. Text by BRIAN O'KEEFE; graphics by NICOLAS RAPP ISSN 2229-4023 E-ISSN 2249-3182



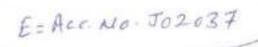
GyanKosh

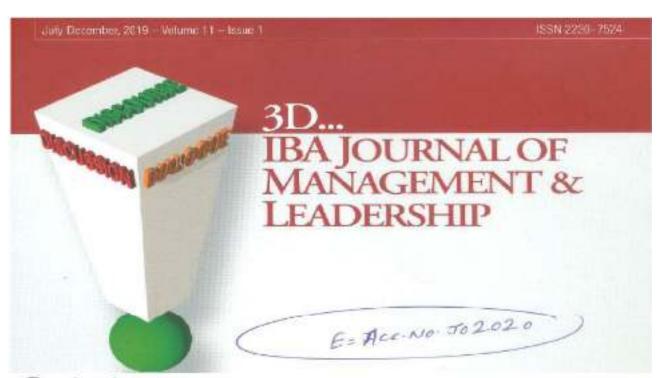
Vol 10/No 1/Jan-Jun 2019

The Journal of Library and Information Management

A 8i-Annual Peer-Reviewed Refereed Journal Included in UGC's Ust of Recommended Journals (J.No. 4117)

1-12 Research Output and Citation Analysis of Indian Institutes of Management: A Study TULIKA SINGH AND AKHTAR PARVEZ Use of E-Resources by Post Graduate Students, Research Scholars and Faculty 13.24 Members of Department of Sociology, Aligarh Muslim University: a Study KIMI AND SADIQ ABIDE 25-35 Vidhigya: The Journal of Legal Awareness from 2006-2017: A Bioliometric Study RAJESH KUMAR, MASOOM RAZA, SALMA KHAN AND RAVINDRA MOHAN Changing Landscape of Social Networking Services in Indian Libraries 35-45 SAVITA MALIK AND RAVINDER KUMAR CHADHA 47.59 Citation analysis of M.Ed. dissertations submitted in the Department of Education and Training, MANUU, Hyderabad: A study FAISAL MUSTAFA Usability of Library website: Specifying and Measuring Constructs 60-64 Indian Journal of Genetics and Plant Breeding: A Bibliometrial Study of Publications 65-73 MONIKA TRIPATHI SHARMA AND SANTU RAM KASHYAP information Needs and Seeking Behavior of Delhi School Students: A study 74-79 NITU SINHA





Contents

Articles

1.	The Chasm between The Gandhian Vision of an Ethical Social Order & The Present State of Corruption in India Anand Y.P.	07
2.	Economics and Ethics: A Gandhian Perspective B. Sambasiva Prasad	40
3.	Spirituality and Ethics in Business: Gandhi's thought Perspective Sudarshan Iyengar	56
4.	New Horizons of Rural Development and Gandhi's Perspective Dilip Shah	70
5.	Gandhi, an Organizational Guru In Pursuit of Peace K. Ramakrishna Rao	84
6.	Gandhi & Press in South African Context Sangita Girish Naik	93
7.	Rights and Obligations Under the Indian Constitution with Emphasis on Fundamental Duties & Gandhian Philosophy Pralishant Sharma	106
8.	Jurisprudence: Critique of Gandhi's Legal Activism in the Framework of Hegel's Historical Dialectic Daniel Albuquerque	113
9,	Gandhi, Aurobindo and A New Social Vision Subhash Sharma	128

Vol 31 No 3 | September 2019

III Management Review

Central Bank Target Rates and Term Structure of Interest Rates: A Study of Six. Asia-Pacific Countries

Anoop Rai, Rama Seth and Nancy A. White

Which is the Right Option for Indian Market: Gaussian, Normal Inverse Gaussian, or Tsallis? Presentit Chakrabarti and Kousik Guhathakurata

High Bids and Low Recovery: A Possible Case for Non-Performing Loan Auctions in India.

Ashish Pandey

Investor Reaction to Extreme Price Shocks in Stock Markets: A Cross Country Examination
Valbhav Lalwani, Udayan Sharma and Medhumita Chakraborty

Innovation and Economic Growth in European Economic Area Countries; The Granger Causality Approach

Rane Pretap Maradens, Rudra P. Pradhan, Sauray Dash, Danish B. Zaki, Kunal Gauray, Manju Jayakumar and Ajoy K. Sarangi

Impact of Liberalisation on Indian Life Insurance Industry: A Truly Multivariate Approach
J.D. Chandrapel

Am I Empowered Through Meaningful Work? The Moderating Role of Perceived Flexibility in Connecting Meaningful Work and Psychological Empowerment

Lalatendu Kesari Jena, Pratishtha Bhattacharyya and Sajeet Pradhan

Feature: Classification for Regulated Industries: A New Index

Kshitij Awasthi, Sai Yayavaram, Rejie George and Trilochan Sastry

IMR Doctoral Conference 2019-2020: Announcement for Delegate Registration







Indian Management October 2019 (Vol. 58: Issue 10)





MIND THE VALUE GAP

How to double company value by reallocating resources. MUNISTA JAVUE

TEAM PRODUCTIVITY

Six reasons why a coath is just what your team needs

SAMEDI EGA

TECHNOLOGY

NO 'REAL' THREAT

Losing the human touch?

Jaw F WCCC, ESS

SELF-DEVELOPMENT

WHO ARE YOU?

Top into all your behaviour styles for your best performance. DIAMA THEODORES e-commerce sales.

- DR BERMALIT HIGH AND SHIEF STRUCT PRIVAVEAT

TECHNOLOGY

RUTUNUMY AT STRKE?

Decision making it an algorithmic age.

- SIMOK MUELLER AND JULIA ISHAR

STRATEGY

TRKE OFF YOUR BLINDERS

Disruption is the new reality, and leadan more avoid being blindsided by change - DHRSTOS DAROLIS, TAWFIX JELASSI, AND DWAR

TOULAN









STRY CONNECTED

New-age leaders should not stop at mere communication.

- DEEPAK SAURI

64

OFERATIONS.

EXCELLENCE LIES IN ...

88

Forger talent, embrace deliberate practice.
- SANJER'S ENTMANGALKAN

SUSTAINABILITY

SHAPING SHARED GOALS

74

Delivering on sustainability goals is a leadership responsibility.

TATASKA MUDHAT



HA

THE MILLENMIAL CONNECT.

. 78

Milleanial attrition is not an insurmous cable problem.

- AVIE DEANDA

HR

PEOPLE POWER

87

Are employess truly an asset?

- SRANKAST, ADDIENALD

ENTREPRENEURSHIP

MORE THAN JUST BIG IDEAS

88

What goes into the making of a successful entarpreneur?

- JAMES STORES



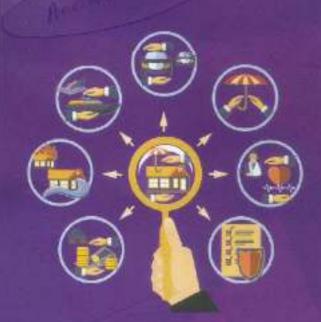


INSURANCE TIMES

VOL.XXXIX - NO.10 - October 2019 - ISSN-0971-4480

In this issue

- Three fourth Indian businesses hit by cuber attacks
- Long-term policy buyers: Time to check what you are getting on renewal
- Risk Management in Health Insurance The Way Forward
- Artificial intelligence in the Insurance Industry
- The Global Cyber Insurance Market is Flourishing due to the Increased Demand for Cyber Insurance Policies





"The government has taken a view on increasing FDI in the sector from a macro perspective. The move will have both pros and cons."

G Srinivasan Director National Insurance Academy





"We are pleased to partner with Syndicate Bank, one of the trusted banks of the country and affer new-age life insurance satisfans to their

Tarun Chogh MD & CEO Bajas Allens Ule



"At Indian Bank, we aim to offer our valued customers a wide range of products and services. With our partnership with Max Bupa, we are maving a stee ahead to provide our customers comprehersive health insurance solutions and assured service excellence significants."

M. K. Bhattacharya Executive Director Indian Bank

Contents

NEWS

General Insurance News	05
RDAI News	
UC News	
Health Insurance News	12
Private Life Insurance News	
International News	



Three fourth Indian businesses hit by cyber attacks Jogendra Komer	18
Long-term policy buyers: Time to check what you are getting Provin Chandro Mishro	on renewal
Risk Management in Health Insurance - The Way Forward	27
Artificial Intelligence in the Insurance Industry Ganesh Iyer	33
The Global Cyber Insurance Market is Flourishing due to he Increased Demand for Cyber Insurance Policies whir Mukherjee	38

PRODUCT COMPARISON (Life-Non-Life)

FEATURES

BIMTECH Insurance Colloquium-2019	29
UC Promotional Exam Sample Questions - Series 1	
LEGAL	46
IROAI Greular	48
Gross direct premium underwritten for and upto the month of August, 2019	51
Statistics - General Insurance	52
Statistics - Life Insurance	
Glossary / Poll	56













The Journal of Indian Management & Strategy

Indexed/Abstracted: J-Gale, EBSCO Discovery, Summon (Proquest), Google Scholar, Indian Science Abstracts, Indian Citation Index (RH - 0.016), InfoRese Index (IB Factor 2016 - 2.6), Emerging Sources Citation Index (Thomson Reuters), 5JIF Impact Factor 2016 - 4.756, Cosmos Impact Factor.

Impaid of M&A Announcement on Acquiring Bank's Stock Price -An Event Analysis Approach Pustiperular Kurvar Sayles Kurcollenkar		
Survival of the Fittest: Understanding the role of Employee Engagement and Job Satisfaction Showle Shargava		
The Impact of Reliaboupe Elements, Gustomer Mood and Cuntomer Picasuro on Customer Re-patronage Intentions Hardisraph Singh, Hacoetis/Jah Abdul Novem, Morro Knieutly, Needer Boune, All Salah Amer Mesodhah		
Impact of Grade OK on Exchange Rate and Stock Market Indices of BRICS Nations Rate Rown Goes, Ristjack Graze 25	•	Re
The Effect of Autonomy and Empoweration on Women Employee Turnover with Special Reference to it industries Richa, Russil Aren-		
Rule of Empowerment on Performance of Faculty: Evidence from Private Sector of Punjub Despike Sharme, Rupali Arora 41		
Consumer Awareness and Parception Towards Hyprid Cars Alconomic Upschlupps, Statio Con. 46		
Antecedents and Dimensions of Cause Related Marketing. A Conceptual Framework Amr Bhantwoy, Block Mouth Khon, Vilex Nath. 54		
A Factor Analysis Approach for Analyzing the Service Quality of Banks Amunidens Single, Banks Single 80	•	Per
A Book Review on "Laudeinhig: Enhancing the Lassons of Experience" Goothis Kurrar G4	4	Во

search

spective

ok Review

Add Leting

September 2019 Volume 83, Number 5

Acc. NO J02052)

		The street and the st
Challenging the Boundaries of Marketing	1	Christine Moorman, Harald J. van Heerde, C. Page Moreau, and Robert W. Palmatier
Marketing in the Sharing Economy	5	Giana M. Eckhardt, Mark B. Houston, Bacjun Jiang, Cait Lamberton, Aric Findfleisch, and Georgios Zervas
Commentary: Marketing and the Sharing Economy: Digital Economy and Emerging Market Challenges	28	Yubo Chen and Liantao (Tarry) Wang
Commentary: The Twilight of Brand and Consumerism? Digital Trust, Cultural Meaning, and the Quest for Connection in the Sharing Economy	32	Arun Sundararajan
Brand Coolness	38	Caleb Warren, Rajeev Betra, Sandra Maria Correia Loureiro, and Richard P. Bagozzi
The Unintended Consequence of Price-Based Service Recovery Incentives	57	Vamsi K. Kanuri and Michelle Ancreve
Driving Brand Engagement Through Online Social Influencers: An Empirical Investigation of Sponsozed Blogging Campaigns	78	Christian Hughes, Vanitha Swaminathan, and Gillian Brooks
Effects of Liberalization on Incumbent Firms' Marketing-Mix Responses and Performance: Evidence from a Quasi-Experiment	97	Nandini Ramari and Raji Sriniyasan
Gift Purchases as Catalysts for Strengthening Customer-Brand Helationships	115	Andreas Eggert, Lenz Steinhoff, and Carina Witte
The Relative Effects of Business-to-Business (vs. Business-to-Consumer) Service Innovations on Firm Value and Firm Risk: An Empirical Analysis	133	Thomas Dotze, and Venkatesh Shankar



ISSN: 2277-1387

Journal of Supply Chain Management Systems

1.	Factors Affecting Bullwhip Effect: Indian Sectoral Study Sachin Gupta, Anurag Saxena	1-12
2.	Reverse Logistics, Stakeholder Influence and Supply Chain Performance in Ghanaian Manufacturing Sector Ebenezer Afum, B. Zhuo Sun, C. Lawrence Yaw Kusi	13-24
3.	Green Logistics and Organisational Performance: Exploring Time-Based Competition as a Missing Link Charles Baah	25-36
4.	Supply Chain Contract Selection Using Delphi-Based AHP: A Case Study in the Bangladeshi Super Shop S. M. Ahmed, C. L. Karmaker	37-47
5.	Impact of Supply Chain Management Practices on Performance of Companies Vishwanath Krishna Shetty	48-57

Management Effigy

ISSN 2249-1643 RNI:MPENG/2011/36768

Volume X, Issue I

Sector: An Empirical Study

January-June 2019

E-Acr. No To 2063

CONTENTS

A Study of Factors Influencing Investors in Mutual Funds Buying Decision in Indore Deepika Batra, Dr. Abhijeet Chatterjee

Performance Appraisal System and Employee Satisfaction in Automobile 12

Anubhuti Shinde, Dr. Vijaylaxmi Iyongar, Dr. Deepa Joshi

Employee Creativity and Work Environment Dr. Pragya Sharma

27

21

01

360 Degree Method of Performance Appraisal: A Study on Literature Ankita Jain, Dr. Anukool Manish Hyde

39

Innovative HRD Practices in Banks: A Study of Banks in Madhya Pradesh (Public and Private Sector) Swapuil Moyal, Dr. Vijaylaxmi Iyangar, Dr. Deepa Joshi, Madhu Iyangar



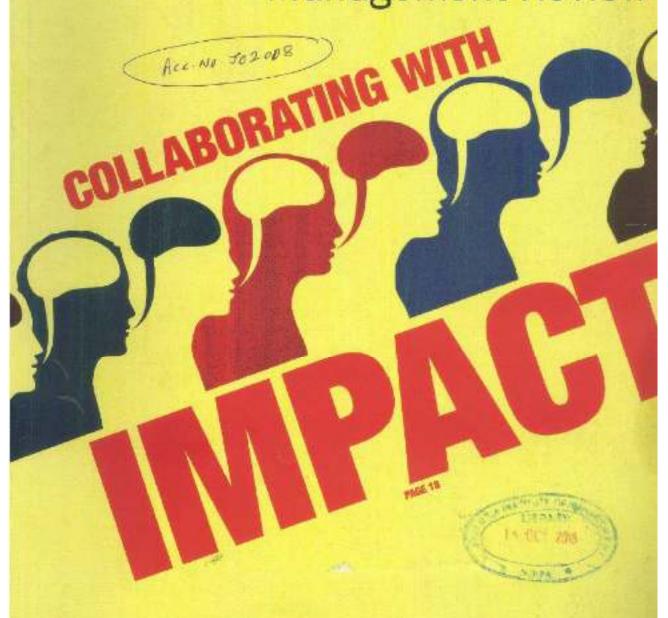
UPSKILLING FOR THE FUTURE THE BENEFITS OF SHADOW COMPETITION

'AS A SERVICE'

EMOTIONAL MAGIC MORE SE

MITS 0an

Management Review





18 SPECIAL REPORT

COLLABORATING WITH IMPACT, ANALYTICS

20 Collaborate Smarter, Not Harder

Through analytics, communies can reduce overload, attintion, and other abute of collaboration - and increase its research. BY ROB CROSS, THOMAS H. DAVENPORT, AND PETER GRAY

COLLABORATING WITH IMPACT, LEADINGHIP

29 Improving the Rhythm of Your Collaboration

Abstracting between always-on contractivity and heads down focus is essential for problem-solving.

BY ETHAN BERNSTEIN, JESSE SHORK, AND DAVID LAZER

COLLABORATING WITH IMPACT, TEAM DYNAMICS

37 It's Time to Tackle Your Team's Undiscussables

Subjects that are consciously or unwittingly deemed out of bounds come in four varieties and make it almost impresable for teams. to function.

BY GINKA TOEGEL AND JEAN-LOUIS BARBOUN

FEATURES

CYBERACCURITY

48 Casting the Dark Web in a New Light

By examining cybercrime chaugh a value-chain lens, we can better understand how the ecosystem works and find new strategies for combating it.

BY KEMAN HUAMS, MICHAEL SIEGEL, KERLPEARLSON, AND STUART MADNICK

56 The Magic That Makes Customer Experiences Stick

The most memorable experiences are suffused with emission not done feetures or veloe for manay.

BY STEFAN TYADMIKE

INNUVATION

64 Creating Digital Offerings Customers Will Buy

Find the sweat spot between what technologies can deliver and what your pustomers need.

BY JEANNE W. NOSS, CYNTHIA AS REATH, AND MARTIN MOCKER

GATA & DIVERSITY

Startup Pool

blak and make better, fairer investment docusions.

BY MORELA HERMANDEZ, ROSHWI RAVEENDHRAN, ELIZABETH WEINGARTEN, AND MICHAELA BARNET



Editor's note: Some articles in this issue were originally published ordine. They have been adopted for print

Contents



COLUMNS

80 ARE YOUR EMPLOYEES DRIVEN TO DIGITAL DISTRACTION? BY BRIAN SOL'S

88 HACKING INEQUALITY AT HOME BY JEWINER LOUISE PETRICLIEN

IN EVERY ISSUE

83 Executive Briefings

Summeries of feeture articles in this issue.

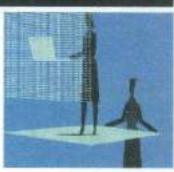
THE 2019 RICHARD BECKHARD MEMORIAL PRIZE

The actors of MT Span Management Review are pleased to armounce the winner of this year's Richard Bookhard Memorial Prigs, awarded to the most outstanding MIT SMR article on planned change and organizational development published from our value 2018 through fel 2018 assues.

FRONTIERS

7 PIONEERING APPROACHES TO RE-SKILLING AND UPSKILLING

Companies are starting to namp up their employee development efforts in exciting new weys. BY LYNDA GRATTON



10

AVOIDING THE PITFALLS OF CUSTOMER PARTICIPATION.

When front-line employees feel form between representing the customer and what they believe is reasonable, they need to know the company has their back.

BY DMAR MEPLO, ANDREAS B. EIGHIGERICH, HAE-KYLING SHITI, AND ROBERT A. BRITTON

13

'JUST ENOUGH' PIRACY CAN BE A GOOD THING

It's become coeffier for ressiers and manufacturers to corriest precy in the digital age. But in moderation, it's not all bad. BY ANTIND WIM. ATAMU LAMMI, DEBARRATA DEV. AND GERALD C. KANE.

15

WHY TEAMS STILL NEED LEADERS

When people collaborate remotely, hierarchy keeps them moving in the same direction — but leaders can flex to promote autonomy and creativity.

BY UNDAED ILINOVI GREER, INTERVIEWED BY PRIEDA KLOTZ



Companies are realizing that to do hierarchy well, they really need to invest in leadership development."

- LINDY GREER, PAGE 15

0030-3887

Volume 56 | Number 3 | Jul-Sep 2019

Acc. NO TO2053

OPSEARCH

Journal of the Operational Research Society of India

Official Publication of the Operational Research Society of India





For Circulation in India only

Theoretical Articles

1.	Multi-objective multi-model assembly line balancing problem: a quantitative study in engine manufacturing industry A. Jafari Asl, M. Solimanpur and R. Shankar	603
2,	A novel approach to determine the cell formation using heuristics approach S. Shashikumar, R.D. Raut, V.S. Narwane, B.B. Gardas, B.E. Narkhede and A. Awasthi	628
3.	An EPQ model for deteriorating items with imperfect production, inspection errors, rework and shortages: a type-2 fuzzy approach C. Rout, R.S. Kumar, D. Chakraberty and A. Goswami	657
4.	A study on two-person zero-sum rough interval continuous differential games ES. Ammar, M.G. Brikaa and E. Abdel-Rehim	689
5.	card method using ANP and SIR: a case from Iranian home appliance	
	industry S.A. Darestani and N.H. Shamami	717
6.	Quasi-birth and death processes of two-server queues with stalling R. Sivasamy, N. Thillaigovindan, G. Paulraj and N. Paranjothi	739
7.	The impact of trust in the strategic decisions of a decentralized supply chain MJ. Heredia-Roldán, DE. Gibaja-Romero, JL. Martínez-Flores, and SO. Caballero-Morales	757
8.	A combinatorial algorithm for the ordered 1-median problem on cactus graphs V.H. Pham and N.C. Tam	780
9.	Henig proper subdifferential of set-valued maps M. Dhingra	790
10.	Airplane boarding optimization considering reserved seats and passengers' carry-on bags M. Salari, R.J. Milne and L. Kattan	806
11.	Small-m method for detecting all longest paths	824

Technical Note

12.	A demand aggregation approach for inventory control in two echelon supply chain under uncertainty P. Vats, G. Soni, A.P.S. Rathore and S.P. Yaday	840
Ap_I	olication Articles	
13.	Identifying defective network components through restricted group testing D. Ghosh	869
14.	A fuzzy robust stochastic mathematical programming approach for multi-objective scheduling of the surgical cases M.M. Nasiri, F. Shakouhi and F. Jolai	890
15.	An intelligent computing technique based on a dynamic-size subpopulations for unit commitment problem M.A. El-Shorbagy, A.A. Mousa and M.A. Farag	911
16.	Ordering policies under currency risk sharing agreements: a Markov chain approach S. Kharvi, T.P.M. Pakkala and G. Srinivasan	945
17.	Strategic analysis of the Indian agri-food supply chain S.R. Meena, S.D. Meena, S. Pratap, R. Patidar and Y. Daultani	965
18.		983
19.	A branching algorithm to solve binary problem in uncertain environment: an application in machine allocation problem S.K. Singh and D. Rani	1007
20.	Modeling the public distribution system: a PO-P approach A. Bohtan, K. Mathiyazhagan and P. Vrat	1024
21,	Comparative performance of electric vehicles using evaluation of mixed data M.C. Das, A. Pandey, A.K. Mahato and R.K. Singh	1067
22.	Optimization of fuzzy bi-objective fractional assignment problem N. Gupta	1091
Corr	rection	
23.	Correction to: Optimization of fuzzy bi-objective fractional assignment problem N. Gupta	1103



Impact Factor (SJIF): 6.56

ISSN: 0974-438X



Pacific Business Review International

Volume 11 Issue 12, June 2019

A Refereed Monthly Journal Available online at : www.pbr.co.in

Research Papers:

Research rapers:	
A Structural Equation Modeling Approach to Examine the Factors Affecting Knowledge Sharing Behaviour of Teaching Professionals	07
Relationship between Leadership Behavior and Perceived Leadership Effectiveness of Transformational, Transactional and Laissez-faire Corporate Leaders in Kolkata, India in VUCA World - A Comparative Study	14
The Association among Risk Management, Financial Performance,Financing Decision and Investment Decision Based on Firm Size: An Empirical Investigation of Non-Financial Firms Listed at Pakistan Stock Exchange	29
Knowledge, Attitude & Practices of the property owners regarding Digitalization of Land record in Punjab, Pakistan	39
Inventory Management of Essential Supplies for the Indian Army	49
The Financial Inclusions and Factors for Widening Financial Gap- An Impact Analysis	66
Online Tax System (OTS) in Pakistan: The role of Tax Service Quality (TSQ) and Information Communication Technology (ICT)	78
Awareness of GST: Unorganized Jwellery Sector of Vapi & Valsad City	87
Do Dividends and Earnings Ratios Explain the Excess Equity Premium? A Study of the Indian Stock Market	93
Education as Moderator: Integrative Effect towards Succession Planning Process of Small Family Businesses	107
The Volatility of Exchange Rate Using GARCH Type Models with Normal Distribution: Evidence from Pakistan	124
Articles:	
Determinants of Profitable Niche of Affiliate Marketing in Amazon, Com	130
Economic Update Globul & India	134
State Window E: Accuso to 2051	136
E= Accord	

Impact Factor (SJIF): 6.56 ISSN: 0974-438X



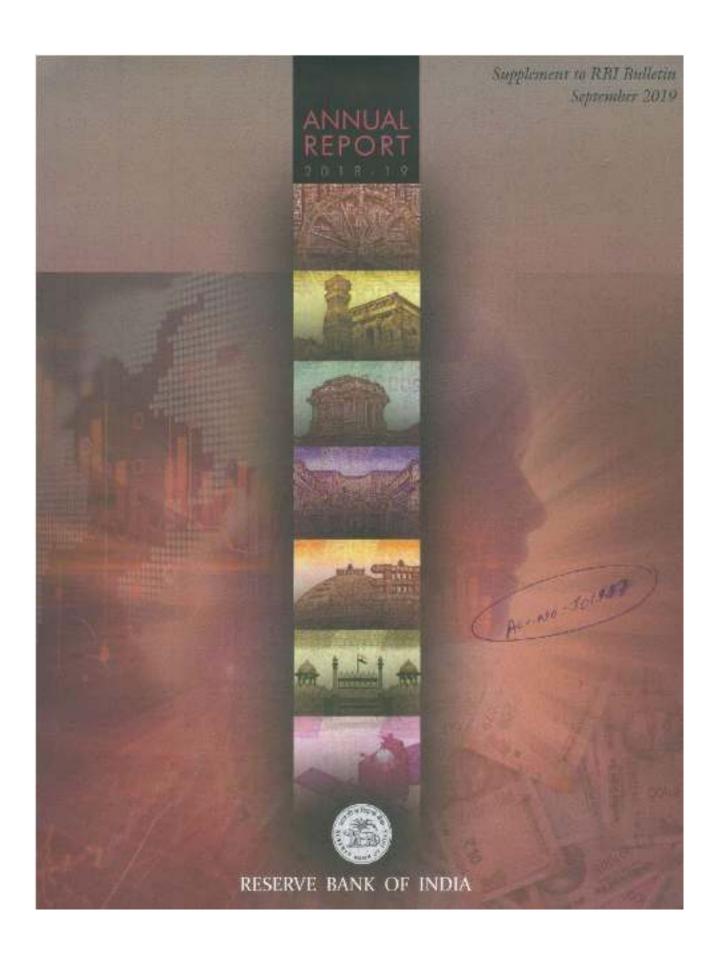
Pacific Business Review International

Volume II Issue II, May 2019

A Refereed Monthly Journal Available online at : www.pbr.co.in

Research Papers:	
Different VAR for Developing and Developed Nations because of Market Efficiency	07
The Perceived Gap between Academicians and PG Students about Accounting Education System in India: A Case Study	22
Testing the Effects of Customer Relationship Management (CRM) Practices on Customer Acquisition	37
Impact of Empowerment on Retention among Teachers in Secondary Schools of Punjab	
The Rule of Supportive Organizational Culture in Strategic Success: A Research in Private Hospitals in Erbil City	50
A study on Emotional Intelligence: An insight from Kingdom of Saudi Arabia	61
India's Export Potential with the Arctic Council Countries: A Gravity Model Estimation	72
Macro-Level Governance and Bank Performance in Ascan Countries	86
Study of Working Women's Perception about Level of Risk in Investment Options 96	
Social Media Advertising: Paradigm shift in Marketing Communication	109
A case on - Teaching Entrepreneurship to IBP Students - An Interactive Approach at the University of Warsaw, Poland.	116
GLOBAL & INDIAN May 2019 One No. To 2-0 to	122

STATS WINDOW



		Page No.
PAR	T ONE: THE ECONOMY - REVIEW AND PROSPECTS	1
L.	ASSESSMENT AND PROSPECTS	- 1
	Lessons from the 2018-19 Experience	2
	Prospects for 2019-20	7
II.	ECONOMIC REVIEW	13
	The Real Economy	13
	Price Situation	32
	Money and Credit	44
	Financial Markets	54
	Government Finances	62
	External Sector	66
PAR	T TWO: THE WORKING AND OPERATIONS OF THE RESERVE BANK OF INDIA	78
III.	MONETARY POLICY OPERATIONS	78
	Monetary Policy	78
	The Operating Framework	82
	Monetary Policy Transmission	88
	Sectoral Lending Rates	88
IV.	CREDIT DELIVERY AND FINANCIAL INCLUSION	90
	Gredit Delivery	91
	Financial Inclusion	94
	Financial Literacy	97
ν.	FINANCIAL MARKETS AND FOREIGN EXCHANGE MANAGEMENT	99
	Financial Markets Regulation Department	99
	Financial Markets Operations Department	102
	Foreign Exchange Department	104

		Page No
VI.	REGULATION, SUPERVISION AND FINANCIAL STABILITY	108
	Financial Stability Unit	109
	Regulation of Financial Intermediaries	110
	Commercial Banks: Department of Banking Regulation	110
	Cooperatives Banks: Department of Cooperative Bank Regulation	118
	Non-Banking Financial Companies: Department of Non-Banking Regulation	119
	Supervision of Financial Intermediaries	121
	Commercial Banks: Department of Banking Supervision	121
	Cooperatives Banks: Department of Cooperative Bank Supervision	124
	Non-Banking Financial Companies: Department of Non-Banking Supervision	126
	Enforcement Department	127
	Customer Education and Protection Department	130
	Deposit Insurance and Credit Guarantee Corporation	132
	National Housing Bank	132
VII.	PUBLIC DEBT MANAGEMENT	134
	Debt Management of the Central Government	135
	Debt Management of State Governments	140
VIII.	CURRENCY MANAGEMENT	144
	Developments in Currency in Circulation	144
	Currency Management Infrastructure	145
	Expenditure on Security Printing	147
	Bharatiya Reserve Bank Note Mudran Private Limited	150
X.	PAYMENT AND SETTLEMENT SYSTEMS AND INFORMATION TECHNOLOGY	151
	Department of Payment and Settlement Systems	151
	Department of Information Technology	159

		Page No.
X.	COMMUNICATION, INTERNATIONAL RELATIONS, RESEARCH AND STATISTICS	162
	Communication Processes	162
	Strategic Research Unit	165
	International Relations	166
	Government and Bank Accounts	170
	Managing Foreign Exchange Reserves	171
	Economic and Policy Research	173
	Statistics and Information Management	175
	Legal Issues	178
XI.	GOVERNANCE, HUMAN RESOURCES AND ORGANISATIONAL MANAGEMENT	179
	Governance Structure	180
	Human Resource Initiatives	182
	Enterprise-Wide Risk Management	187
	Internal Audit/Inspection	189
	Corporate Strategy and Budget Management	191
	Corporate Services	193
	Rajbhasha	193
	Premises Department	194
XII.	THE RESERVE BANK'S ACCOUNTS FOR 2018-19	201
Oll-	Balance Sheet	203
	Statement of Significant Accounting Policies for the year ended June 30, 2019	210
	Income	223
	Expenditure	225
Anne	x: Chronology of Major Policy Announcements: July 2018 to June 2019	228
	ndix Tables	223

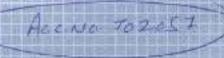
SOUTHERN ECONOMIST

www.southerneconomist.in

58th Year of Publication

2 5 CET 26H

Volume 58 Number 12 ₹ 85



- * BANK MERGERS AND AFTERMATH
- * UNITED NATION GENERAL ASSEMBLY
- * INSURANCE SECTOR DYNAMICS & ECONOMIC GROWTH
- * CONSUMER PROTECTION IN DIGITAL FINANCIAL WORLD
- * DECLINING GDP GROWTH & ITS IMPACTS
- * ECONOMIC AND FINANCIAL DATA

OCTOBER 15, 2019

www.southerneconomist.in

58th Year of Publication

Volume 58

Number 11 ₹ 85

- THE ECONOMIC SLOWDOWN
- **▼ CIVIL SOCIETY IN DEVELOPMENT**
- * RELEVANCE OF GANDHI IN MODERN TIMES
 - MALNUTRITION: CHALLENGES AND INTERVEN
 - CREDIT MANAGEMENT AN OVERVIEW



UNIVERSITY NEWS

A Weekly Journal of Higher Education

Acc. No 702630

Association of Indian Universities

Vol. 57 . No. 39 . September 30-October 06, 2019

Special Issue

on

Educational Thoughts of Mahatma Gandhi

To Commemorate

150th Birth Anniversary of Mahatma Gandhi

and

Centenary Year Celebrations of Gujarat Vidyapith

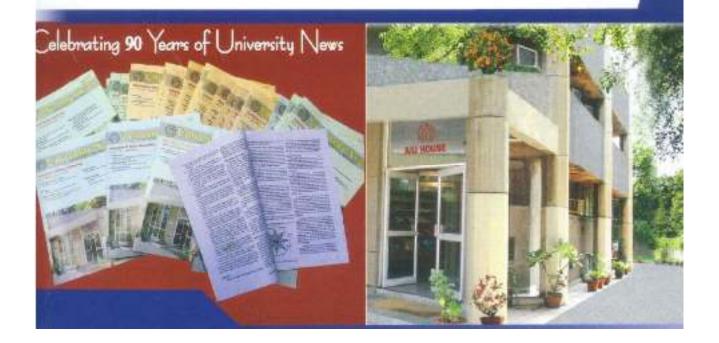


Table of Contents

		200
		ارانان
Ch	aneellor's Message-Ela R Bhatt	3
-	itorial- Sistla Roma Devi Pani	6
Gu	est Editorial- Prof (Dr) Anamik Shok	
Pro	offlet Gujarat Vidyapith, Ahmedahud	11
1.	Sustainable Development Goals in Gandhi's Thought Perspective — Sustainable Development Goals in Gandhi's Thought Perspective	18
2	Gandhian Engineering: More from Less for More — Raghunath Mashelkar	37
3,	Does Gandhi Matter for Higher Education? — Anil K Gupun	40
4,	About the Collected Works of Mahatma Gandhi — (CWMG-KS-1956-1994): A Brief Perspective — Dina Patel	45
5.	Experiments in Education by Mahanna Gandhi — Manda Parikh	-51
6	Peace by Peaceful Menns: Gundhi's Sutyagraha and Its Conflict Norms — Prem Anand Mishra	56
7.	Gandhiji and Sanitation: Satyagraka and Swachkagraha — Jayanti S Ravi	61
8.	Gandhi and Leudership — Ranhir Singh	67
9.	Gandhian Hamanism for the 21st Consury	71
	— Vidyut Joshi	71
10	Health as Public Agenda Transmitting 'Health' from 'Market' to 'Service' and Ultimately to Common Man's Praxis — Chitaranjan Sarongi	76
11	Candhi@150 — Rajan Welukar and Janhavi Welukar	84
12	Panj Tirath and a Dialogue with the Mahatmu: The Five Places of Pilgrimage around Surat and an ongoing Jatra — Amrit Gangar	87
13	Gundhian Thought for Grassroots Innovations — Vipin Kumar and Nitin Maurya	92
	L. Gandhi and Science — Pankaj S Joshi	95
	 Leadership Styles and Change Management in Gandhian Philosophy VP Mahadevan Pillai 	102
	 Gandhism Exmonises: An Appreciation in Twenty First Century Sikander Kumar and Harish K Thakur 	105
17	 Gandhian Approach to Education: Tool to Realise the Goals of Sustainable Development — TSN Sastry 	109
	Relevance of Gandhian Economics for Contemporary India A Bhainnail	115
15	9. Gramswaraj: Gandhian Capillary Action for Rural Growth and Sustainability: Promoting Rural	
	Entrepreneurship through Food Processing — Chindi Vasudevappa and Neeraj	118
	How Each One of us Can Create a Sestainable World — Lessons from Mahatma Gandhi — Anil K Rajvanshi	122
2	Relevance and Application of Gandhian Concepts of Satyagraha, Sarvodaya, Swadeshi and Swaruj in Contemporary Times Hema Raghvan	125
	Action and areas	

22	Four Pillars of Gandhinn Thought: Saryagraha, Sarvadaya, Swaraj, Swadeshi	
79	— N Rajendran Landership of Mahatana Condition Conditions to the state of the stat	129
4.5	Leadership of Malatma Gandhi: Lessons to be Learnt for Today's World — H.L. Verma	132
24	Mahatma Gandhi and Non-violence: Lessons to be Learnt	1.76
- 194	- K S Rana	135
23	. Sustainability, Health and Gandhiji — Shimpa Sharma	136
26	Relevance of Mahatma Gandhi as People's Economist — M M Goel	140
27	Gandhian Values and Contemporary Universal Human Value Education — H D Charan	142
28	The Gandhian Ideologies for Growth and Sustainability in Contemporary India — Madha Chithara, Varinder S Kanwar, Hitakshi Dutta and Paral Grover Mahajan	144
29	The Role of Animal Husbandry in Green Swares	2.00
	— M.R. Sassendranath	149
30	A Warm Welcome to Appropriate Rural Technologies	
21	— Mayuri Jonathan Farmer	1.53
31	Education for New India: Insights from Gandhian Teachings — Vibha Vaishnay	150
32	Gandhi's Apprenticeship in South Africa (1893-1914): An Educational Journey from Mohandas to Mahatma	156
	— Gita Dhurampal	161
33,	 Speaking in the Favour of Marginal: Gandhi, Society and Dis/Ability Communication — Punita Harne 	165
34	An Indological Journey of Gujarat Vidyapith	1000
1	-Bindurasiniber: Joshi	173
	Educational Thoughts of Mahatma Gaadhi (1869-1948) —Sand Behari Mohanty	174
36.	Gandhi's Idea of Economy in Hind Swaraj and Its Present Context —Nimisha Shukla	181
37.	Gandhian Values for Global Peace —S Indira	184
38.	Women Empowerment and Gundhi Ji	104
.000	Kushmira Mehra	189
39.	What Mahatmaji Taught Mel	109
	—Shirish Chindhade	191
40.	Gandhiji's Philosophy of Education	1.74
	- M.S. Kurhade	193
41.	Physical Education and Sports Teachings on Gandhi's Ethics	
	-Nimeshkumar D Chaudhari	201
Car	nvocation: Sri Venkateswara Veterinary University, Tirupati, Andhoa Poadesh	
	Never Falter When it Comes to Preserving Environment	
	- M Venkaiah Nuida	207
Са	mpus News	210
Bot	sk Review	
	On Swachhta in Letter and Spirit	
	—Arunachal Mudgerikar	215
The	eses of the Month (Science & Technology)	216
Ad	vertisements	220
		200

Opinions expressed in the articles are those of the contributors and do not necessarily reflect the views and policies of the Association

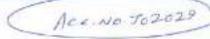


UNIVERSITY NEWS

A Weekly Journal of Higher Education

Association of Indian Universities

Vol. 57 . No. 38 . September 23-29, 2019



P B Sharma and Sanjna VIJ

Changing Paradigm of Teaching-Learning in the Age of Knowledge and Innovation

Satyabrata Garanayak and Chennupati K Ramaiah

Predatory Journals Publishing Trend in India: A Study

Sarita Sundari Rout

Higher Education in India and Odisha's Reformative Steps in Post Millennia

Anjali Shokeen

Artificial Intelligence in Education: Future of Learning

M Veokajah Naldu

Roadmap for Institutional Building

- Convocation Address



UNIVERSITY NEWS

A Weekly Journal of Higher Education

Association of Indian Universities

Vol. 57 • No. 37 • September 16-22, 2019



Autonomy for Excellence: Social Development and Sustainability

Renu Kumari Singh and Prawin Kumar Singh

Reflection on Right to Education: Where Do We Stand?

Niradhar Dey

Paradigm Shifts in Higher Education Teaching: The Indian Context

Pradeep Kumar Misra

Five Teacher Education Reforms Knocking at the Doors of National Council for Teacher Education

Acc. NO TO2028

Rizwan Soomar

Explore and Pursue the True Calling of Heart: Success will Follow

- Convocation Address



UNIVERSITY NEWS

A Weekly Journal of Higher Education

Association of Indian Universities

Vol. 57 . No. 36 . September 09-15, 2019



Faculty Recruitment: Degree of Freedom Analysis

Harish B Tank

Re-configuring Higher Education in the Context of 21st Century India

Ravi N Bellary and Shivanand Sadlapur

A Study on Bibliometric Research of the Literature of International Symposium on Knowledge and Communication Proceedings Acc. NO J02027

S K Yaday

Interdisciplinary Approach on Teaching and Learning through Teacher Education Programmes

Naresh Singh

Rising Scope of Human Resources Analytics and Business Analytics Courses in India

M Venkalah Naidu

Let's Elevate India to Biggest Human Resource Centre of the World

Convocation Address



UNIVERSIT

Association of Indian Universities vol. 57 • No. 35 • September 02-08, 2019



Special Issue

on

Treasuring the Teachers

On the Occasion of

Teachers' Day

Table of Contents

		PAGE
E	litorial — Sistla Ruma Devi Pani	5
1.	Dr Sarvepalli Radhakrishnan's Views on Education — Vijay Jairwal	7
2.	Some Universal Qualities of Great Teachers — Sulabha Natraj	11
3,	Teacher as a Catalyst — M S Kurhade	14
4.	Teacher as a Learning Facilitator	
	- N N Prahatlada	22
5.	Teacher Competencies for Effective Teaching — Satyam Shankara Bhaktula	24
6.	Women's Education and Radhakrishnan Commission Report (1948-49): A Study in Retrospect and Prospect — Ajit Mondal	26
7.	Effective Learning and Quality Teaching — J John Sekar	30
8.	Teachers as an Agent of Democracy: Competencies and Dispositions — Alok Gardia	34
9.	Challenges of an Indian Teacher — Madan Mohan Goel	40
Co	nvocation: Roya University, Bengaluru	
	Strength of the Nation Lies in the Strength of its Academic Excellence — Dhirendra Pal Singh	42
Campus News		44
Theses of the Month (Science & Technology)		48
Advertisements		52

UTTARANCHAL BUSINESS REVIEW
Bi-annual Refereed Journal Included in the List of UGC
Recommended Journals (D.O. No. F. 1-2/2015 (PS) Amendment
dated 14th June 2017, Sl.No. 463, Journal No. 41551

Vol. - 9, Issue - 1 June 2019



- An Analysis on the Performance of Balanced Mutual 1. Fund Schemes Dr. Plajkumar Glridinari Singh & Somikuhyu Mishra
- Brand Experience Dimensions and their Impact on 2. Brand Loyalty of The Kentucky Fried Chicken (KFC) Sugpta Kumar Jana
- A Conceptual Model to Measure the Impact of 3. Consumer Behaviour on E-Retailing in India Raja Sarkar & Dr. Sabyassoni Das
- Challenges and Opportunities for Progression towards Cashless Economy in India Dr. Sana Moler
- CRM Application in Truck Finance Segment 5. Presiante Sour & Dr. Sasenita Mishtel
- Awareness and Impact of Microfinance on Small Scale 60 Industries: A Case Study of District Bijnor in Uttar Pradesh Farman Wr. Dr. Veeratakshmi & Dr. Anshul Shanna
- Factors Influencing Children in Choosing any Product 7. Wendrija Biswas & Dr. Debarun Chakrationy
- Mentoring Perception and Academic Performance of 8. Students: An Empirical Study in Higher Education Development Dr. Bubita Rewal and Sonakahi Bhatia
- Service Quality and its Impact on Students Satisfaction: 0. A Case Study of Higher Educational Institutions In Utterakhand

Sanjeev Malaviya & Dr. Neelaj Asiyat

E = Acc. NO. JO2038



ISSN-0971-8400



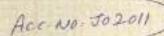
YOJANA

OCTOBER 2019

A DEVELOPMENT MONTHLY

NOTER

₹30





INVALUABLE LEGACY

A Possibility in the Eco-system of Swadeshi and Swaraj Sudarshan Iyengar

Quest for an Alternate Vision

Thinking Beyond the Self and the Other Prem Anand Mishra

FOCUS

People's Power
P A Nazareth

SPECIAL ARTICLE

The Flame of Swachhagraha Burns Bright Akshay Rout

IN THIS ISSUE

A POSSIBILITY IN THE ECO-SYSTEM OF SWADESHI AND SWARAJ Sudarshan Iyengar	THE PATH TOWARDS NATIONAL REGENERATION A Annamalai
QUEST FOR AN ALTERNATE VISION M P Mathai	PRODUCTION BY MASSES, NOT MASS PRODUCTION
	Nimisha Shukla
MY LIFE IS MY MESSAGE Y P Anand	IMPORTANT GANDHIAN TITLES OF PUBLICATIONS DIVISION RELEASED AT DELHI BOOK FAIR-201980
TRANSFORMATION THROUGH PEOPLE'S P A Nazareth	
THE FLAME OF SWACHHAGRAHA BURNS Akshay Rout	TANTA
DO YOU KNOW? The Purest Spiritual Light Shining in the	Dark Skies 40
ABOUT OUR BOOKS	44
No. of Pages 84	Acc NO . JO2011