

UPDATE LRC TOC VOLUME



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INSTITUTE OF MANAGEMENT
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LRC TOC VOLUME UPDATE

October 2023 | Issue - 10

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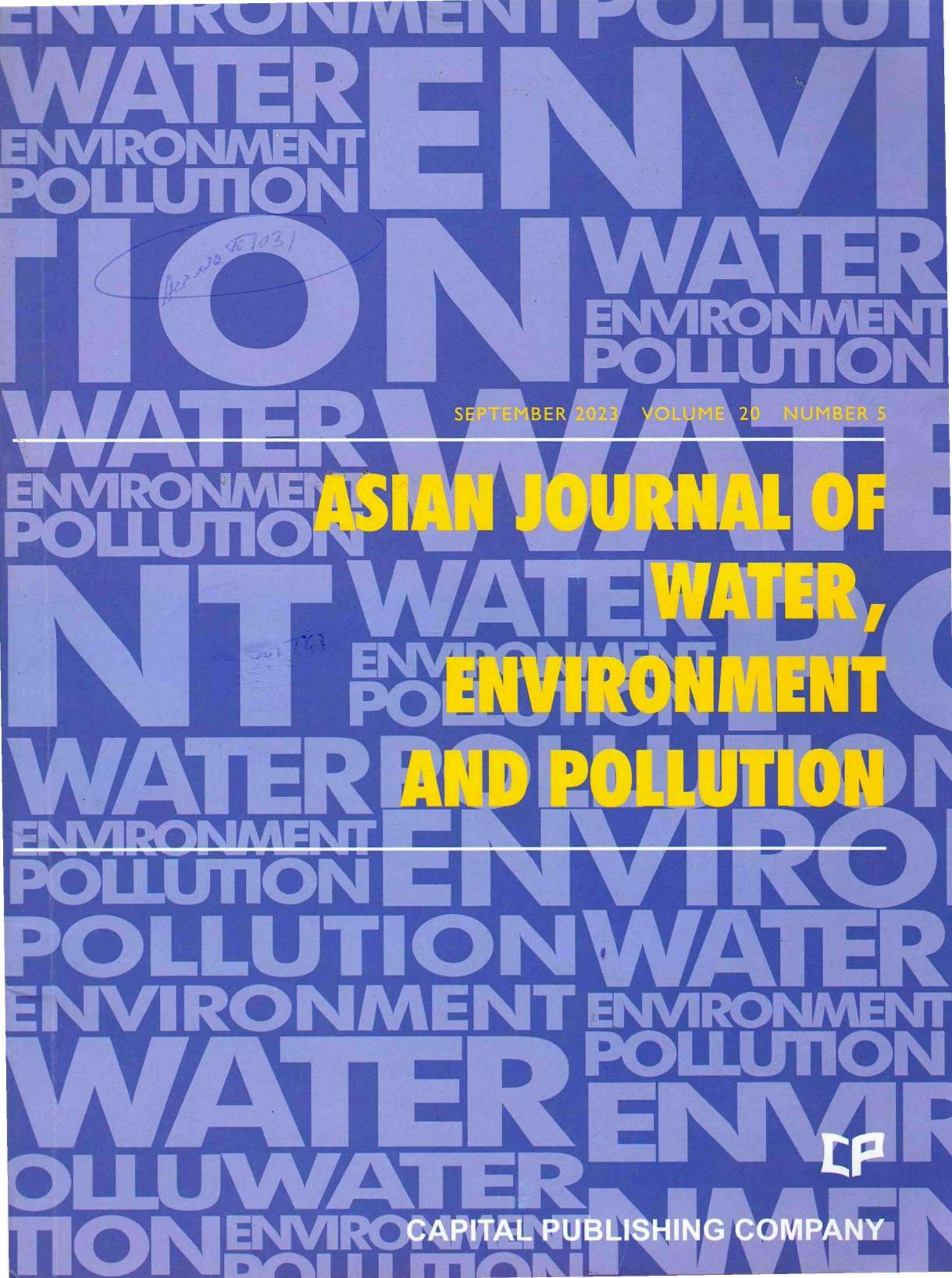
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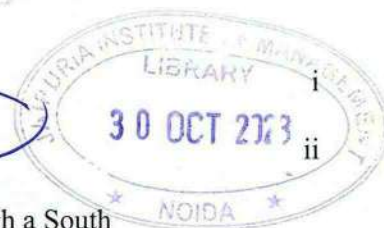
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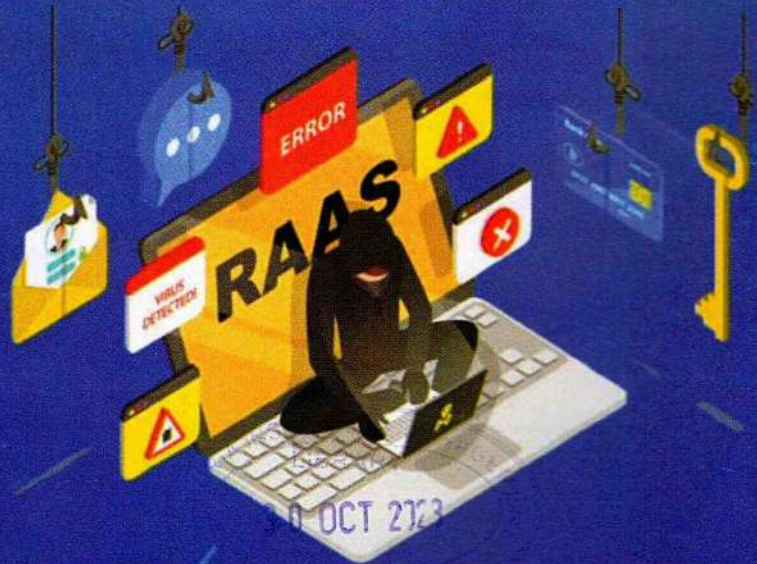
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"Newgen are globally recognized for digitalizing enterprises with native process automation, content services, and communication management capabilities."

Varun Goswami
Head of Product Management
Newgen Software



"We are looking at expanding digitally. Physically, we tend to add about 300 odd branches in the current year, depending upon the potential where the branches are required,"

Dinesh Khara
Chairman
State Bank of India



"There are 350 million UPI users at present and pegged the growth opportunity in merchants and users at 3 times more. "...if you take the combined effect, we have a 10x opportunity from where we stand."

Dilip Asbe
CEO and MD
NPCI

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Animal Husbandry Infrastructure Development Fund (Ahidf) Scheme 2.0

Revolutionizing Customer Service: Exploring Modern-Day Transformations in the Banking Industry

Digital Eco System : The Need of the Hour

Capital Management in Indian Banks



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"The regulator is not considering defining an "unreasonable elongation" as the bank's board will have to consider about the long extension of home loan tenures."

M Rajeshwar Rao
Deputy Governor
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Prashant Kumar
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The change catalyst

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Educate children about good and bad of social media

Aparnaa Laxmi

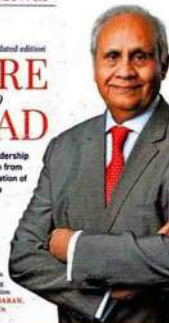
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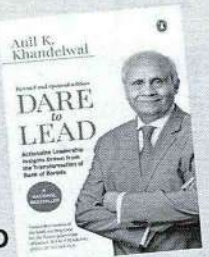
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APARNA LAXMI

*APARNA LAXMI
recognized as Global Women
TechMakers Ambassador
2023 by Google, multi-faceted
person from being an
Independent Director and a
Social Scientist in
conversation with
Dr. Rajeshwari
Narendran, HR expert, a
renowned psycho dynamic
analyst, global trainer and
academician, talks about
cyber crime and security,
gender discrimination,
diversity and inclusion
at workplace.*

*Excerpts from
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THE BIG GAMING CRISIS

TILL RECENTLY, INDIA'S \$3-BILLION ONLINE GAMING INDUSTRY WAS MOVING AT A SCORCHING PACE. BUT A 28 PER CENT GST HAS SLAMMED THE BRAKES ON ITS GROWTH

(FROM LEFT) HARSH JAIN, CEO AND CO-FOUNDER, DREAM SPORTS; TRIVIKRAMAN THAMPY, CO-FOUNDER & CO-CEO, GAMES24X7; PRITHVI SINGH, FOUNDER, GAMESKRAFT

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Director, PVR
INOX

**VIKAAS
GUTGUTIA,**
FOUNDER & MD,
FNP-FERNS N
PETALS

**MANOJ
ADLAKHA,**
Founder and
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THE EXPERIENTIAL ECONOMY UPTURN

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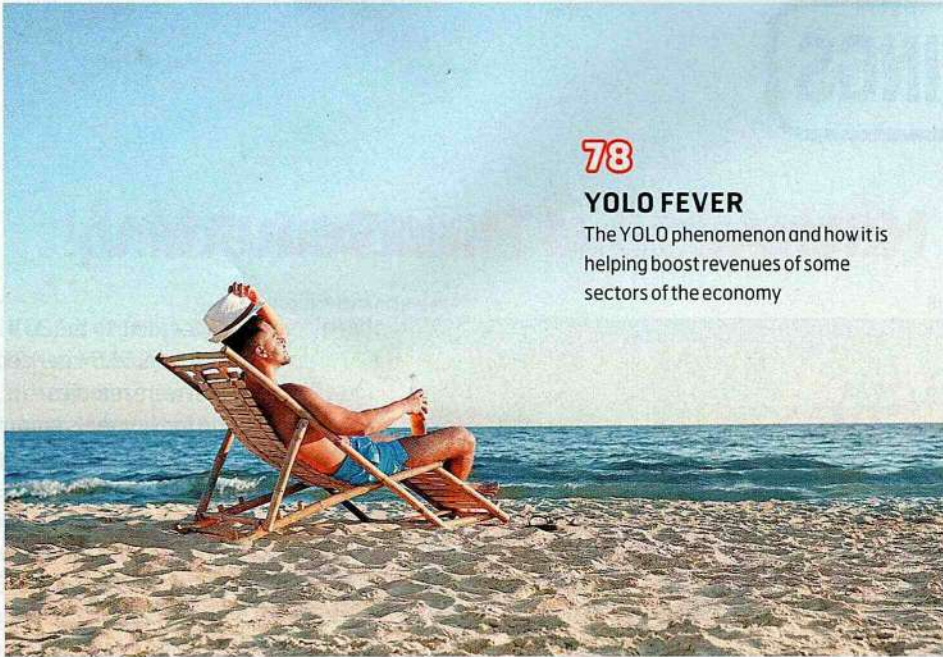
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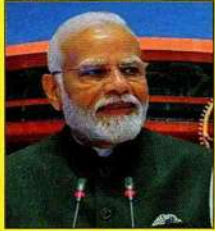
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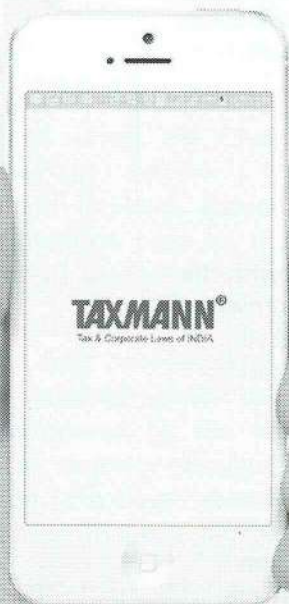
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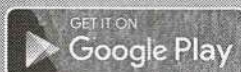
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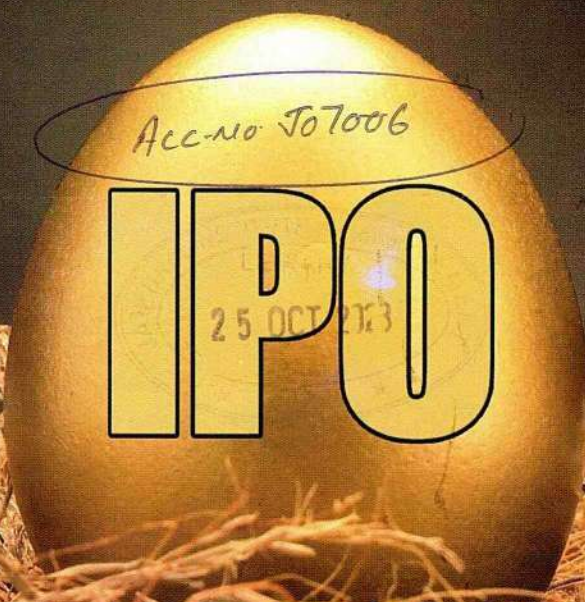
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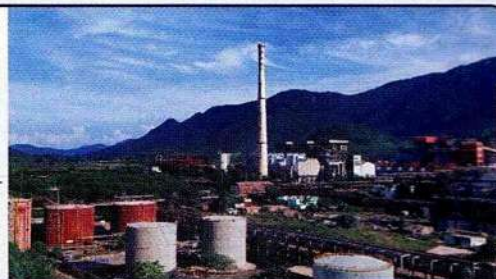
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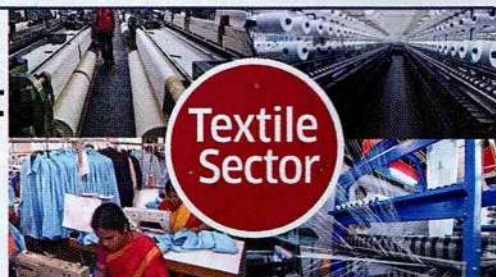
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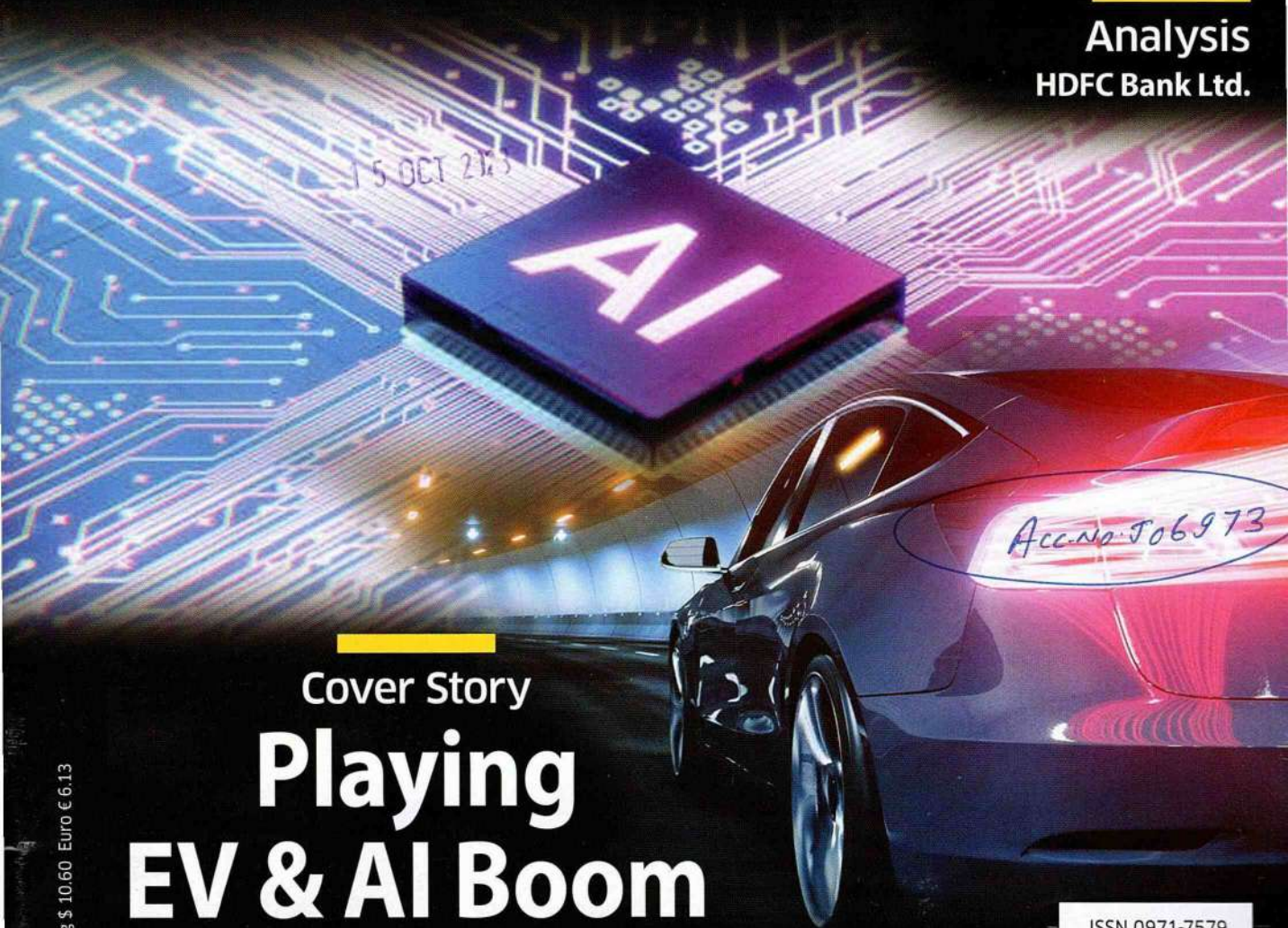
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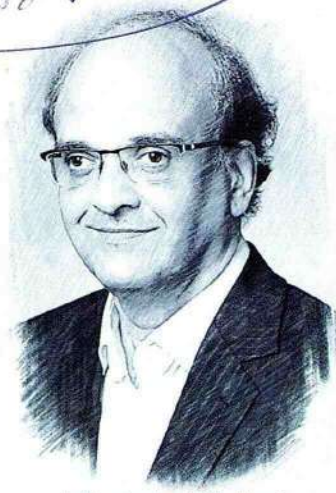
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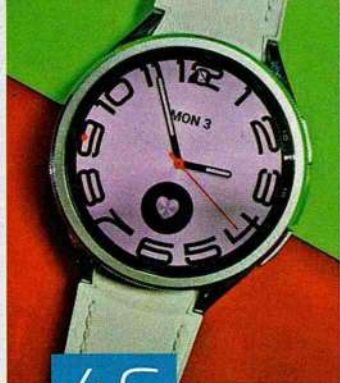
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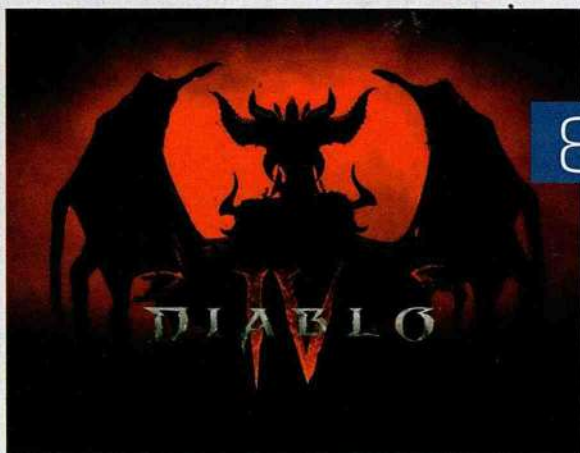
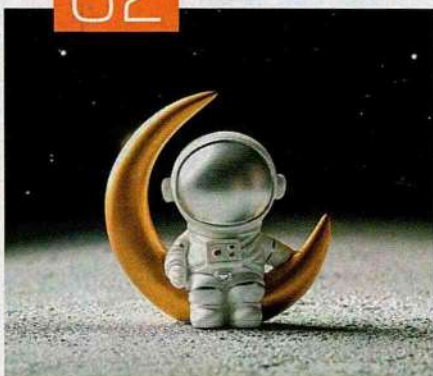
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Gangsta Granny has some thoughts on the world of gaming today. Some fantastic, some a bit debatable

..and more

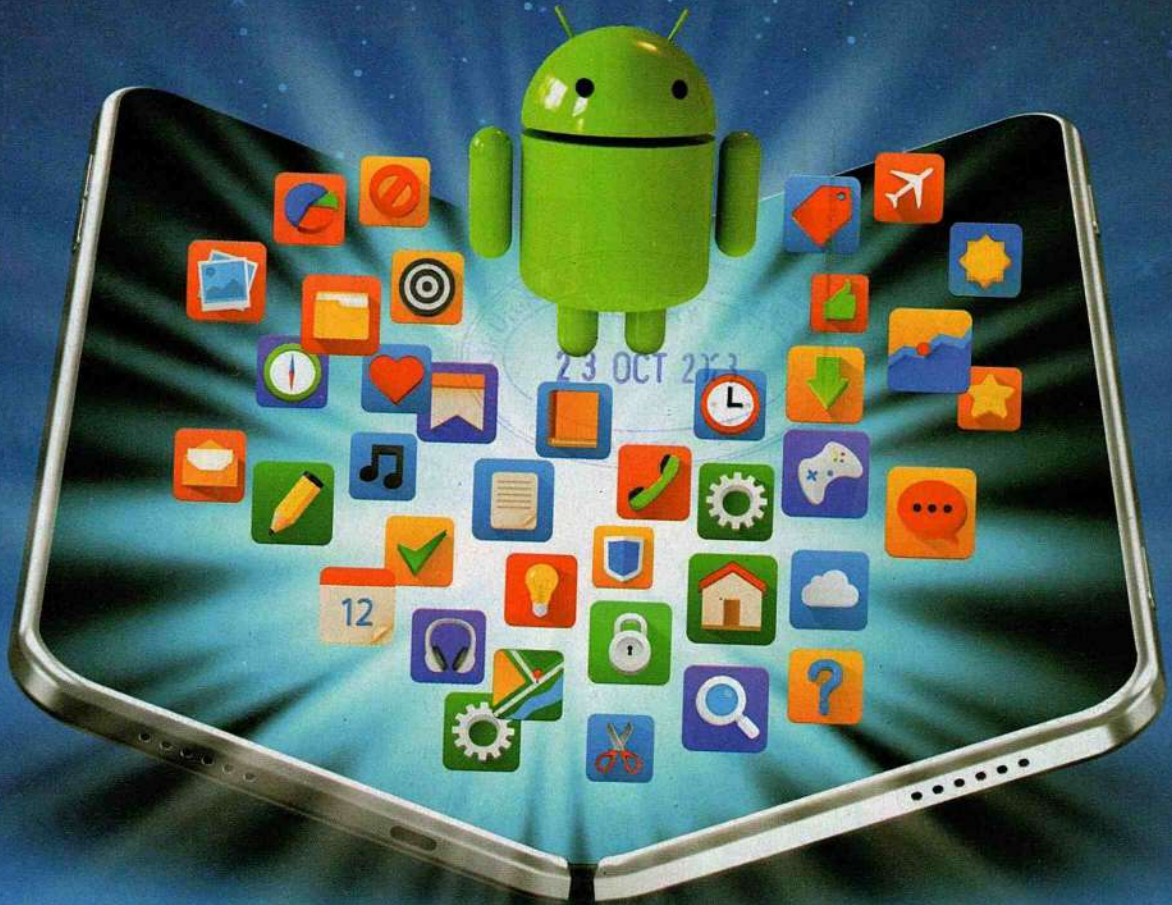
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TO

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COMPLETE THE CIRCUIT

Recycling electric vehicle batteries is critical for India to reduce its import dependence, minimise environmental hazards and meet climate goals



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Haryana losing its hard-won gains

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India's proposed changes a capitulation to Big Pharma

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The success of India's EV revolution will depend on its ability to handle battery waste

10 Digest

In a slum area of Delhi, women work to improve their food, nutritional security

13 Obituary

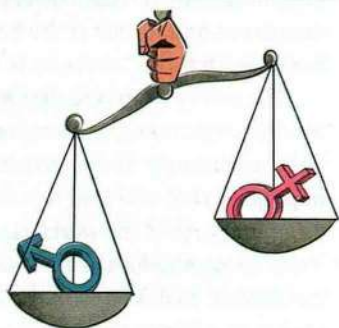
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Pilots across states indicate that the concept can improve quality of life

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India's programme to promote indigenous cow breeds could backfire



22 Sex ratio

Haryana's improved statistics declining again in recent years

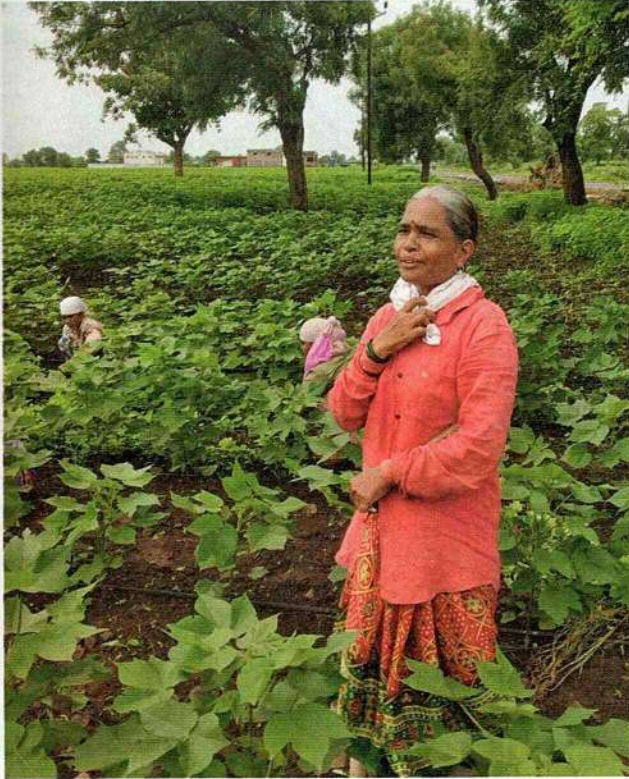
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Proposed amendments undermine India's patent rules

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Food price volatility brings huge profits for agri-corporations

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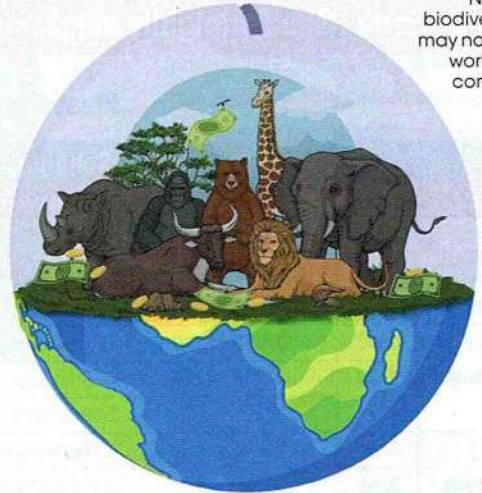
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Bill Gates' preferred approach of burying trees to capture carbon has its merits



How the Ao and Sūmi Naga communities of Nagaland preserve seeds for farming and sustenance

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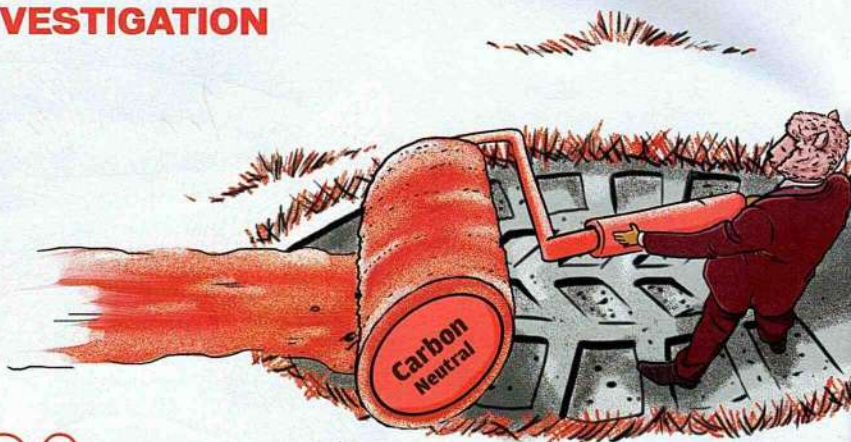
A FORENSIC DIVE INTO CARBON TRADE

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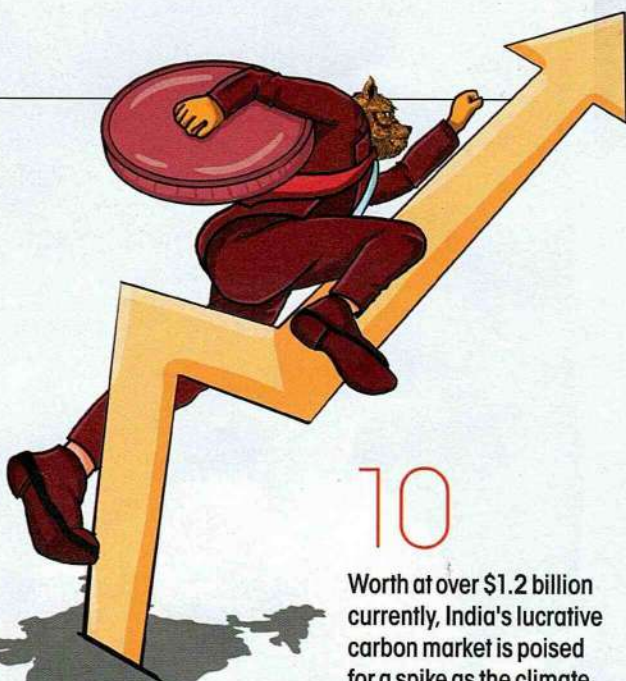
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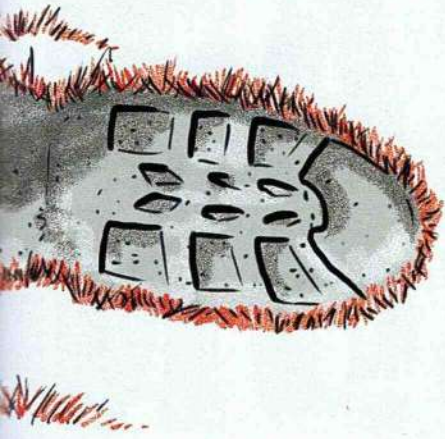
An unregulated carbon credit market has emerged to combat climate change over the past decade, with projects spread across the world. But its success and workings are shrouded in mystery at best and completely opaque at worst



10

Worth at over \$1.2 billion currently, India's lucrative carbon market is poised for a spike as the climate crisis turns critical and companies strive to become net-zero emitters





16

The ecosystem of voluntary carbon market involves a multitude of players to ensure that a carbon offset project delivers on its claims. But it is also a world designed by developers, verifiers, validators and registries to make money



24

Communities that give critical support through land and labour in projects that churn out carbon credits are rarely aware of the importance or monetary worth of their act, which raises questions about the accounting of these transactions and the companies behind them



50

Governments across the world are issuing regulations to rein in the voluntary carbon market to ensure accountability and sharing of the proceeds with communities. But will these work without international rules to regulate the market?

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The IMF should take up measures, such as doubling its rapid credit facilities, expanding the number of special drawing rights and developing a systemic and countercyclical tool, to reduce the asymmetry and instability of the current system. **page 10**

Economics and Rentier Logic

Rejecting the distinction between socially necessary income and unearned rent, the value-free approach of mainstream economics denies that any distinction exists between market price and intrinsic cost value. **page 12**

Liberal Regulation of Social Media

Regulatory bodies like the oversight board can serve as a final arbiter to decide upon appeals on social media platforms while ensuring that the exercise of their power is not arbitrary. **page 35**

The RBI's Trilemma

The RBI has followed a policy mix approach since the 2000s by maintaining reasonable levels of the goals of ensuring free capital flows, monetary policy independence and exchange rate stability. **page 17**

Informal Sector Firms in India

The firms that are constricting and have been in operation for less than three years are mostly located in urban areas, whereas firms located in rural areas are expanding. **page 49**

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Out of all the persons in the age group of 15 years and above, who were workers in the preceding three quarters, nearly 19% became unemployed during the quarter of April–June 2020 at the all-India level. [page 38](#)

Family Law Reforms and LCI

The 22nd Law Commission of India should take the initiative of gender justice further by providing holistic and inclusive recommendations for gender-just family law reforms in accordance with more recent judicial pronouncements. [page 21](#)

Politics of Jharkhandi Identity

The success of the nativist movement in Jharkhand depends on how the Adivasis and Sadans reinvent their past to make a claim upon the opportunities offered by the state that they fought for. [page 18](#)

Gaddar (1949–2023)

Gaddar's music, plays, and writings continue to resonate with those who seek to challenge the oppressive systems that perpetuate inequality and discrimination. [page 28](#)

Acceptance of Domestic Violence

Adverse economic and social conditions caused by the pandemic or a macroeconomic shock are related to a greater acceptance of domestic violence. [page 60](#)

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Cash Assistance and Empowerment

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Fiscal Devolution in Telangana

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Anti-caste Legislations in the US

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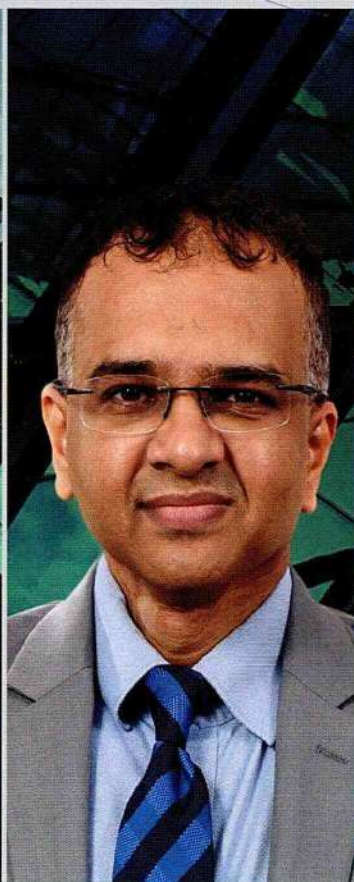
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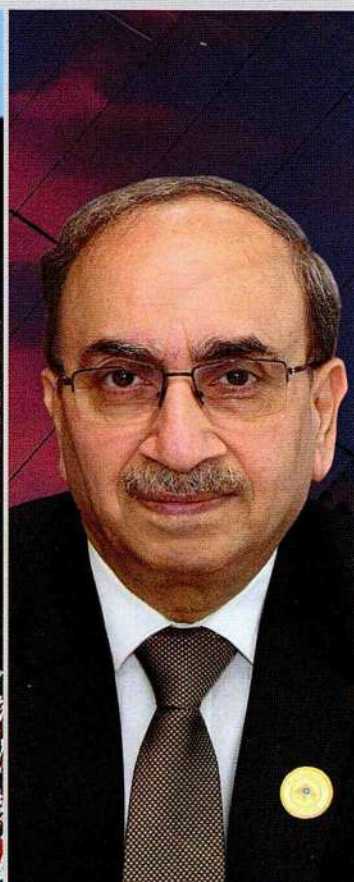
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A *Forbes* India-Goat study on the influencers dishing out content that grabs views, engagement and reach

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When Creators turn Founders

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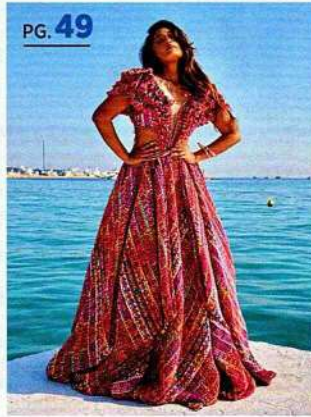
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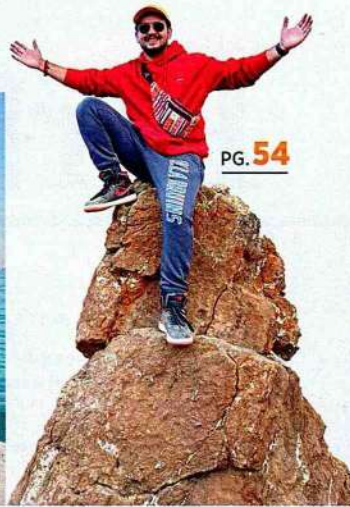
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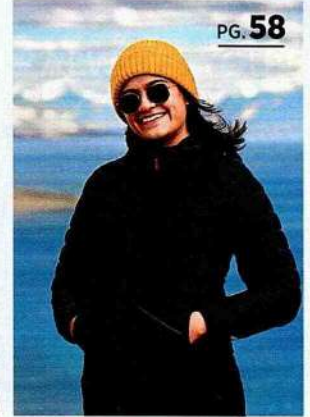
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Meet a bunch of entrepreneurs who are counting on science and technology to give them a competitive edge—and perhaps their own intellectual property

PLUS

VCs on the Deeptech Trail



From left:
Rohan Ganapathy (Bellatrix Aerospace),
Nikhil Ramaswamy (Cybernetics Laboratory or
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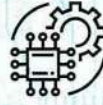
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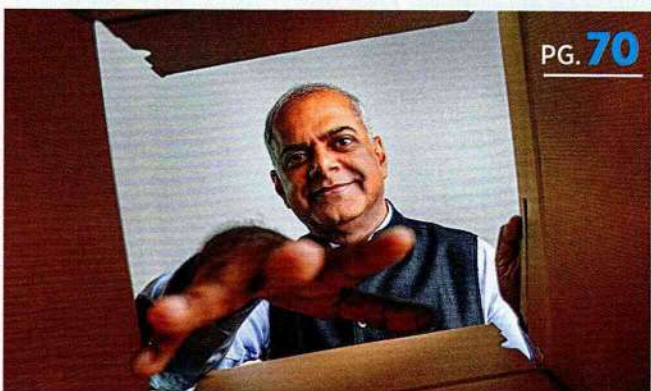
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Raj & DK, the writer-director-producer pair, have come a long way since their first film in 2009

MAHINDRA'S ICE TO ELECTRIC RIDE | EV ECOSYSTEM PLAYS

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EV SPECIAL

MISSION IN MOTION

Bhavish Aggarwal is in a tearing hurry to ramp up production and sales of the Ola range of electric two-wheelers. His EV blueprint also includes making batteries, three-wheelers and cars. Is he moving too fast?



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Kunal Khattar of AdvantEdge Founders says innovations can turn the tables on the fossil-fuel-based model

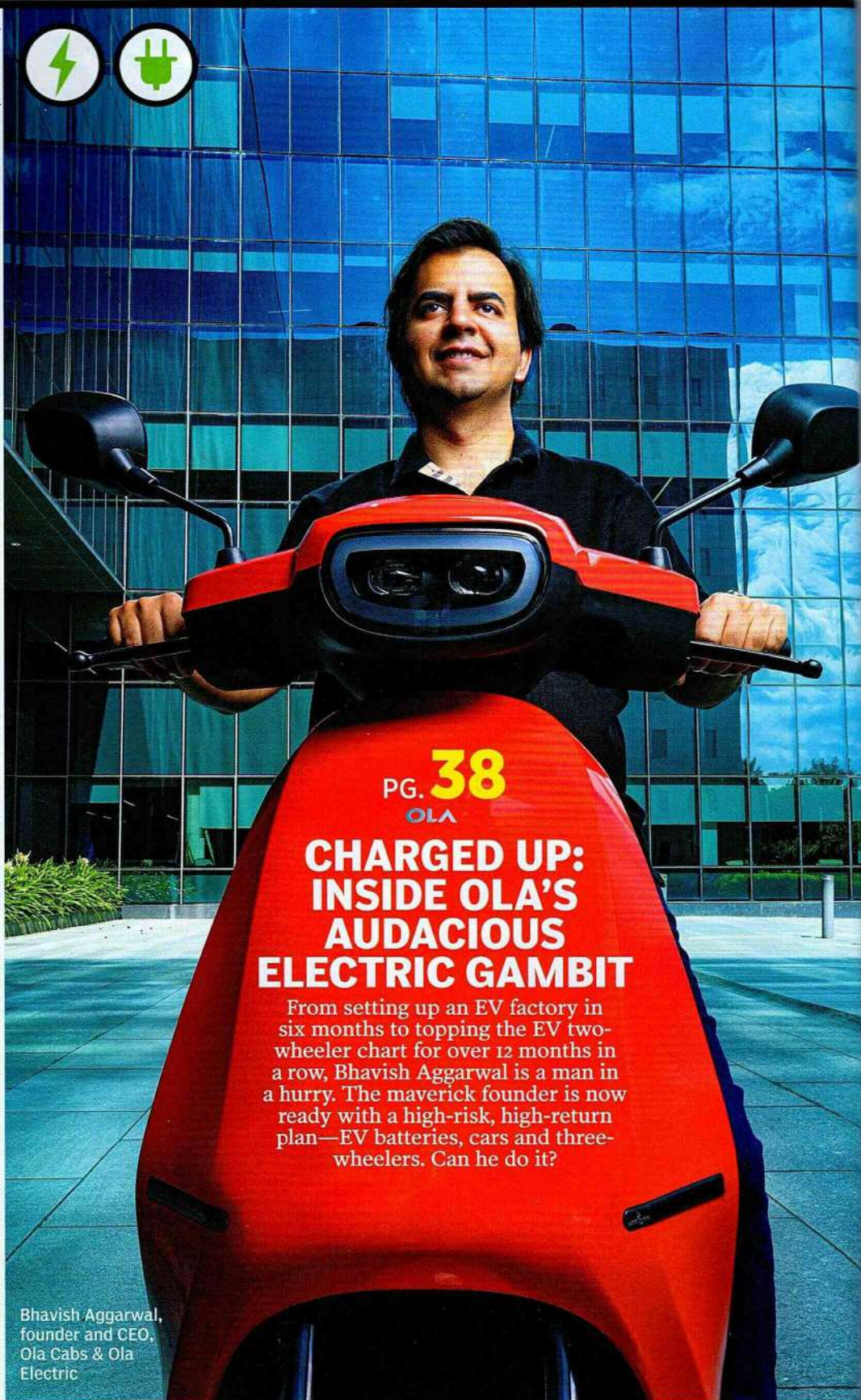
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CHARGED UP: INSIDE OLA'S AUDACIOUS ELECTRIC GAMBIT

From setting up an EV factory in six months to topping the EV two-wheeler chart for over 12 months in a row, Bhavish Aggarwal is a man in a hurry. The maverick founder is now ready with a high-risk, high-return plan—EV batteries, cars and three-wheelers. Can he do it?

Bhavish Aggarwal,
founder and CEO,
Ola Cabs & Ola
Electric



(From left) Karthik Hajela, Pankaj Sharma and Akshay Singhal, co-founders, Log9 Materials



(From left) Naveen Dachuri, co-founder & CTO, Anuj Tewari, CFO, RK Misra, co-founder, and Amit Gupta, co-founder and CEO of Yulu Bikes

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BETTING ON THE MALAYSIA MODEL

PRIME MINISTER
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Fortune Most Powerful Women

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The CTO of ChatGPT-maker OpenAI sees how great (or awful) AI could be.

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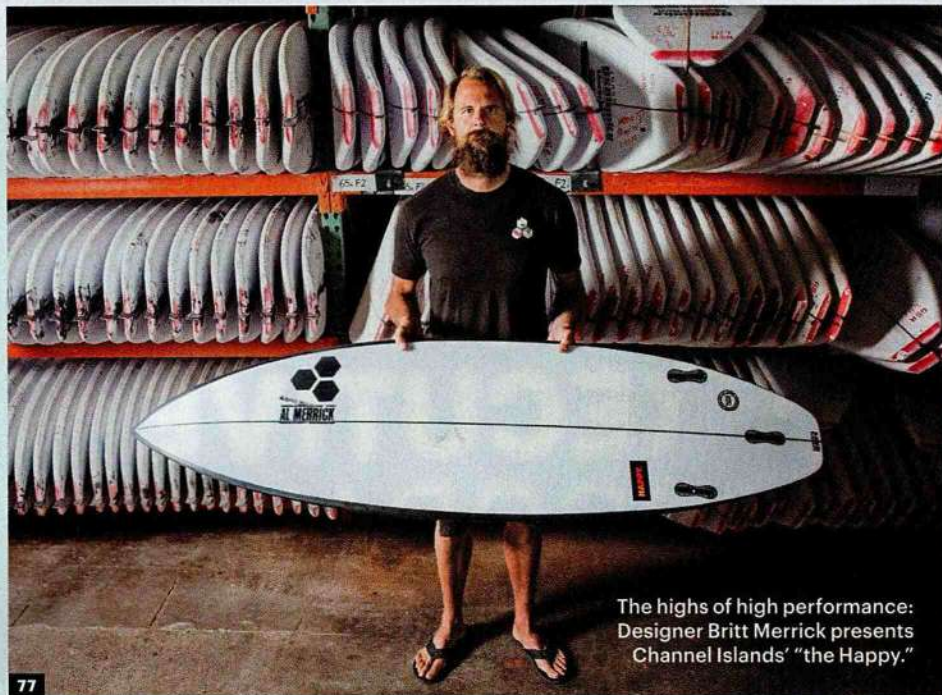
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Our annual ranking of the world's top performers in fast-rising revenue, profits, and stock returns. (online Oct. 25)

GLOBAL FORUM

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Leaders at the forefront of artificial intelligence discuss the technology's opportunities and most pressing challenges. (Dec. 11-12, San Francisco)

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Young India's
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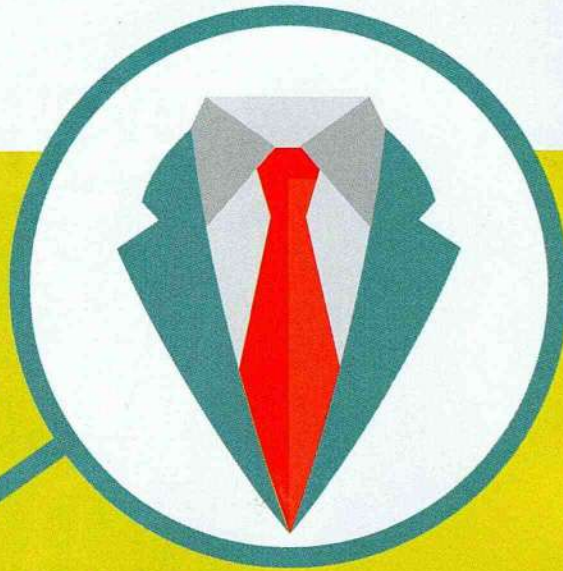
India's **Best CEOs**

FORTUNE INDIA-EY STUDY IDENTIFIES
THE TRAILBLAZING CEOs WHO ARE SHAPING
INDUSTRIES, ONE BOLD MOVE AT A TIME

FROM LEFT: SANJIV MEHTA, HUL; S.N. SUBRAHMANYAN, L&T

India's
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BY RUKMINI RAO



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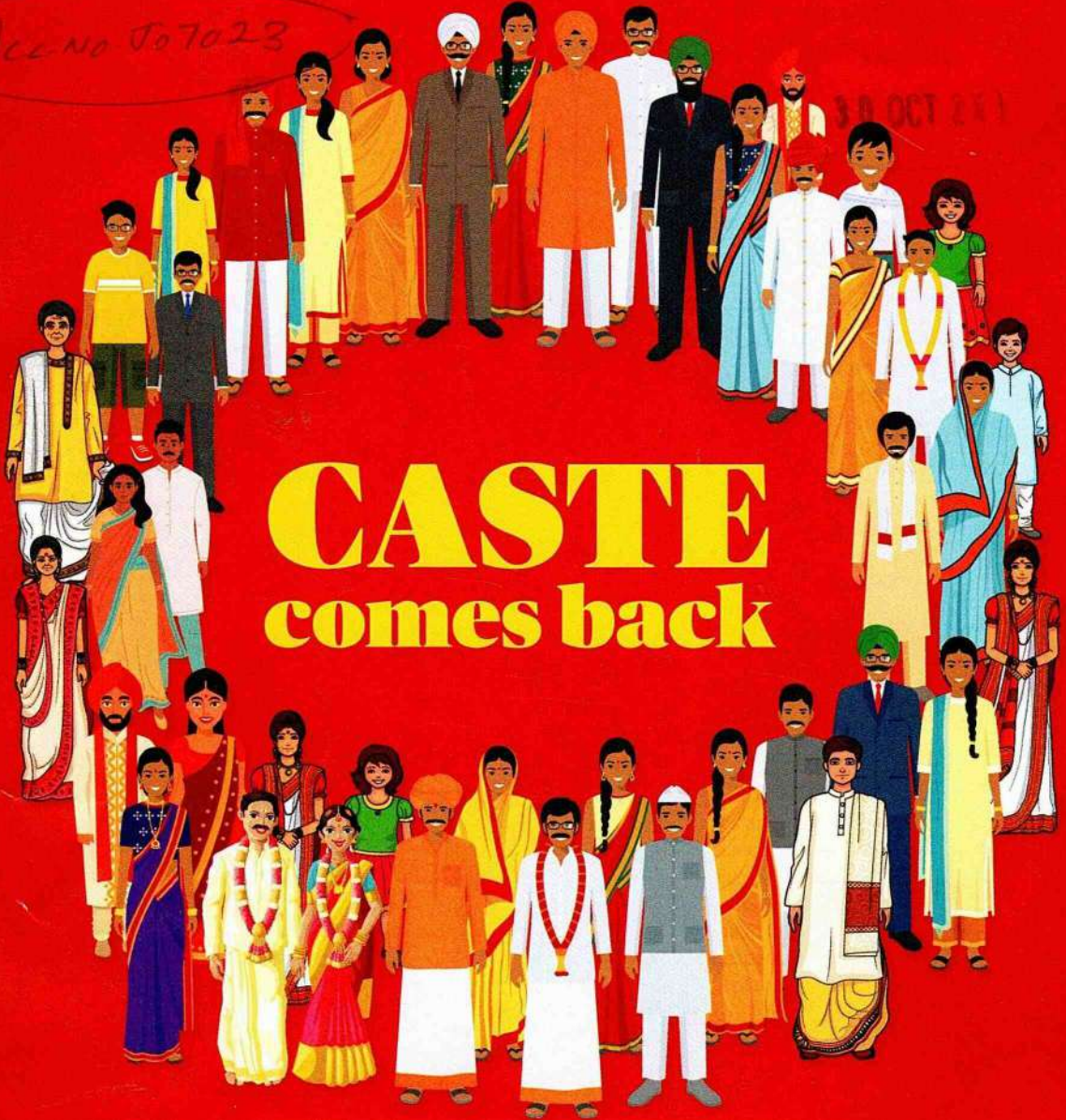
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CASTE comes back

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A new low in the state's attacks on media

Power, piety, and politics in Karnataka's maths

Fight to the death in Gaza



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Genie is out of the bottle

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Future of Businesses



Feet on the Ground, Eyes on the Future

Nissan Joseph
CEO, Metro Brands Ltd.



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Technology Can be Managed by IT, But Has to be Run by Business

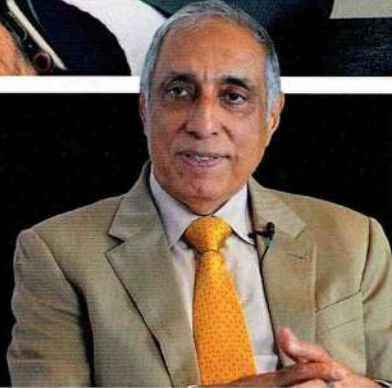
Ranjan Sharma, Bestseller India

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We'll Add Another 10 Large Malls by 2028

Irfan Razack, Prestige Group



IMAGES RETAIL

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Cover Story

Feet on the Ground, Eyes on the Future

Having made its transition from a family-run business to a professional entity boasting a ₹2000 crore revenue, Metro Brands Ltd. is taking measured but confident steps into its next phase of growth driven by the vision to own a larger share of the consumer's footwear wardrobe with CEO Nissan Joseph at its helm.



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The brand is rapidly increasing its consumer touch points and expanding the retail presence with an aim to take affordable fashion footwear priced around ₹399 to more consumers.

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Category Watch | Monrow Eyeing a ₹100 Crore Run Rate in the Next 2 Years

Veena Ashiya, Founder and CEO, Monrow Shoes on the cruelty-free brand's journey, strategy and aspirations.

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Category Watch | VegNonVeg VegNonVeg From Culture to Commerce

The streetwear brand, that started as a hobby project in 2016, today has turned to a cultural force with 5 lakh Instagram followers and a lucrative commerce with close to ₹100 crore revenue.



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Retail Realities Retail Brands That Faded Into Oblivion

These brands once had a cult following across the globe. But they failed to adapt to the changing times and today, they are all but forgotten.

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A bird's eye view of the pet care segment in India that is projected to reach \$1,932.6 million by 2030, riding on the increasing number of pet parents wanting to pamper their pet kids.

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What's Hot Fossil: Changing With the Times

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Share of retail category in warehousing demand has increased from 8% in 2019 to 13% in 2022; it touched 9% in H1 2023, it is expected to strengthen backed by the upcoming festive season.

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DEVELOPING RETAIL SPACES IN INDIA

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New store Launches in Shopping Centres Across India.

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Excellence Honoured: Celebrating the Awardees of IMAGES Shopping Centre Awards 2023

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Green-compliant Structures Stock Increased by Over 36 % Since 2019 to 342 mn. sq.ft.: CBRE-CII

Bengaluru, Delhi-NCR, with Mumbai among top 3 cities accounting for 68% of green office stock as of June 2023, 46% of the newly completed developments during Jan-Jun 2023 were green-certified.

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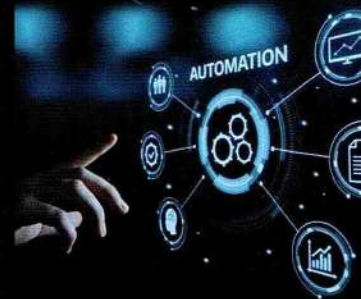
As Bestseller completes 15 years in the country, Ranjan Sharma, CIO & Head of Supply Chain, Bestseller India speaks about the role of technology in helping the company adapt, evolve and innovate to successfully grow in the market.

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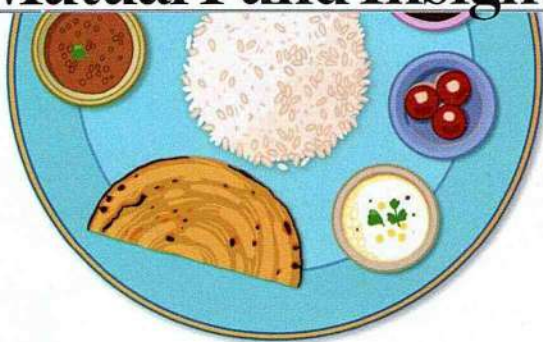
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Cover photo: A Chinese-backed alumina refinery complex on Indonesia's Bintan Island is fouling the surrounding waters. It is just one of a growing number of "green tech" investments by China in the region.
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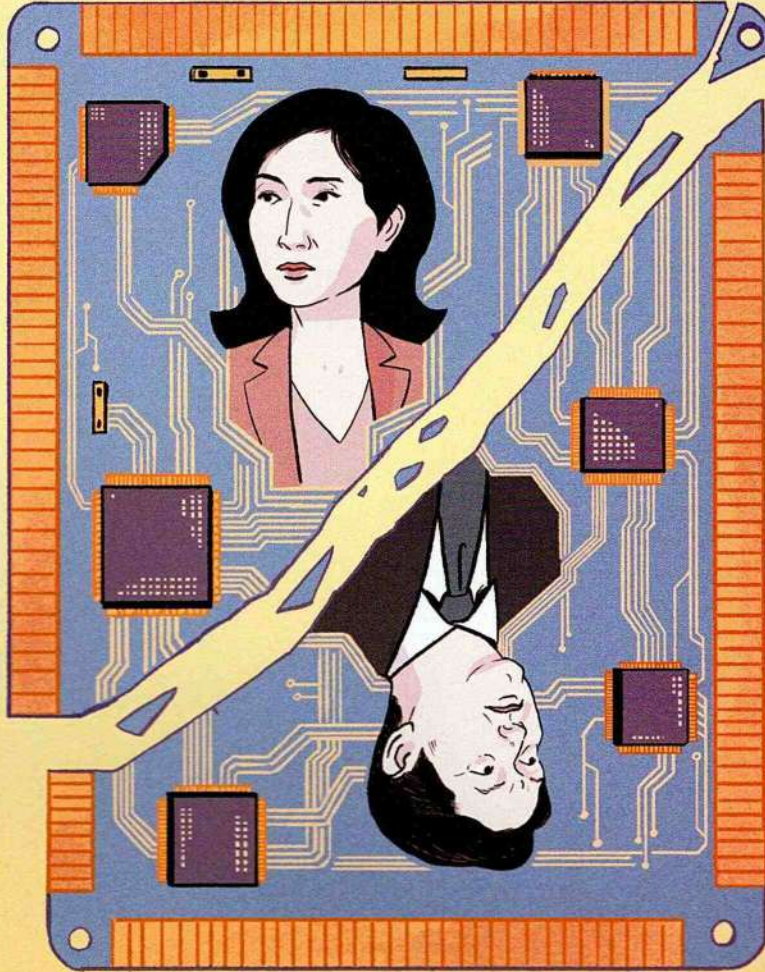
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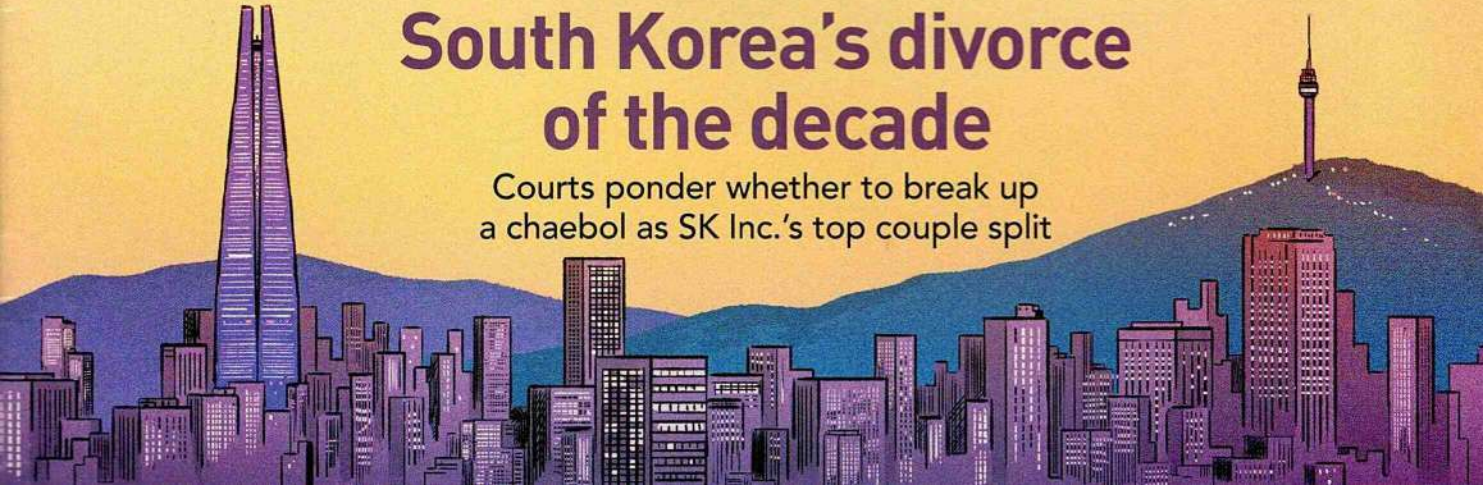
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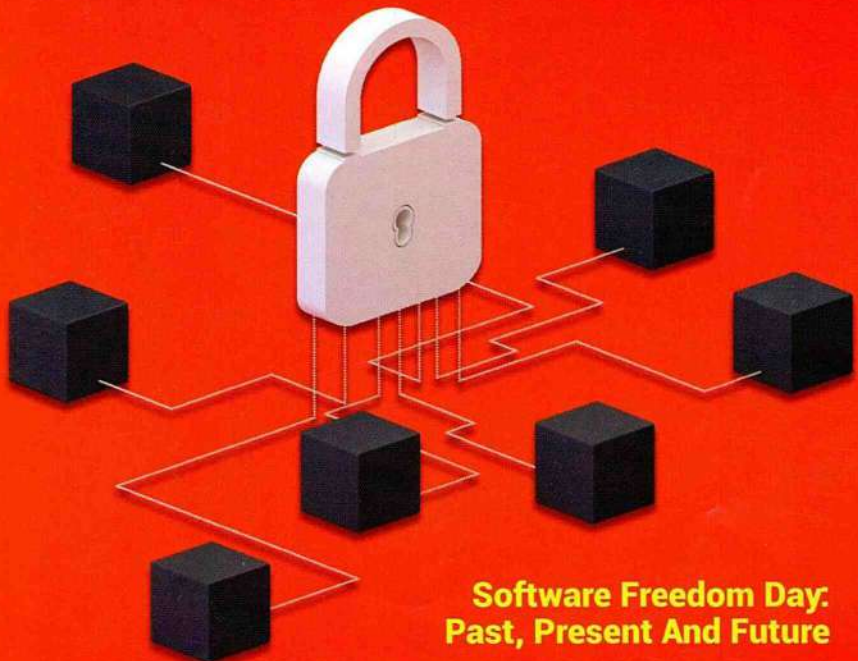
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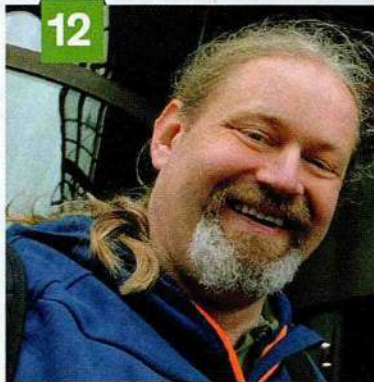
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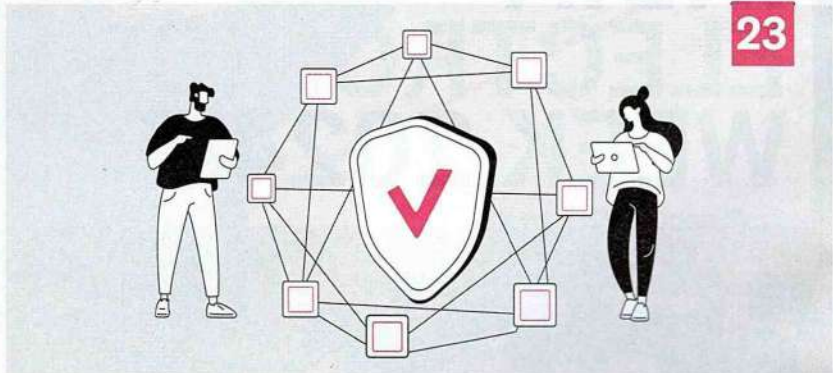
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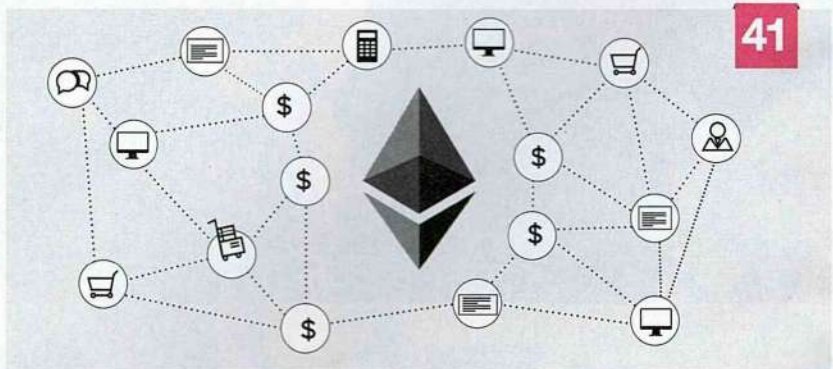
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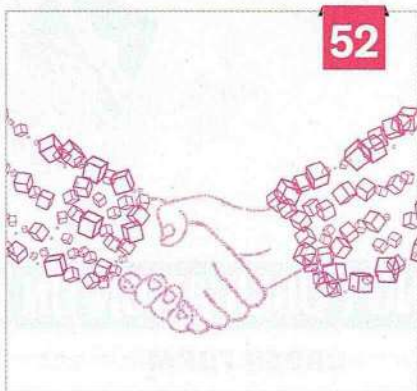
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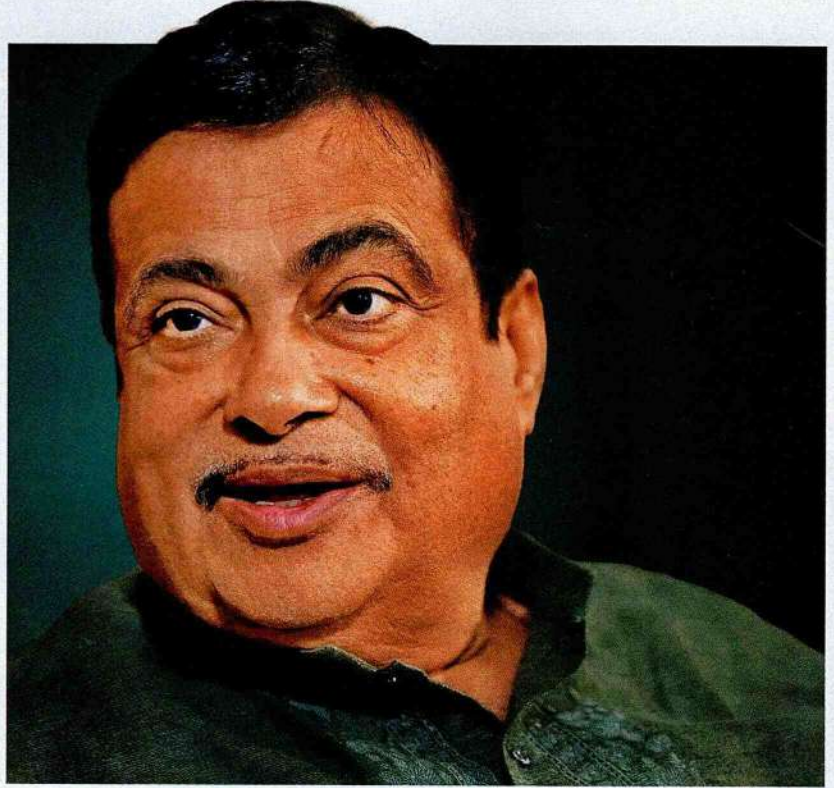
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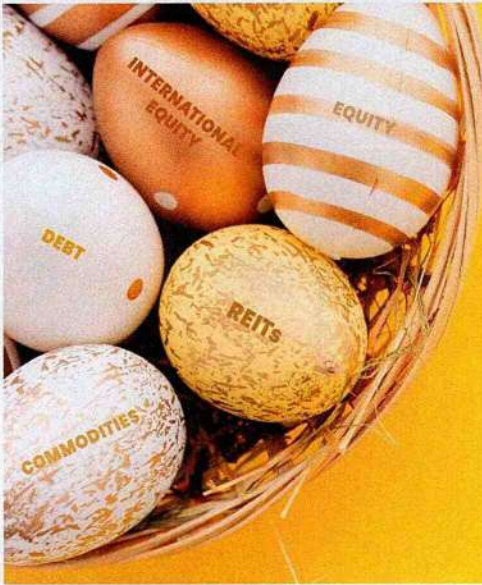
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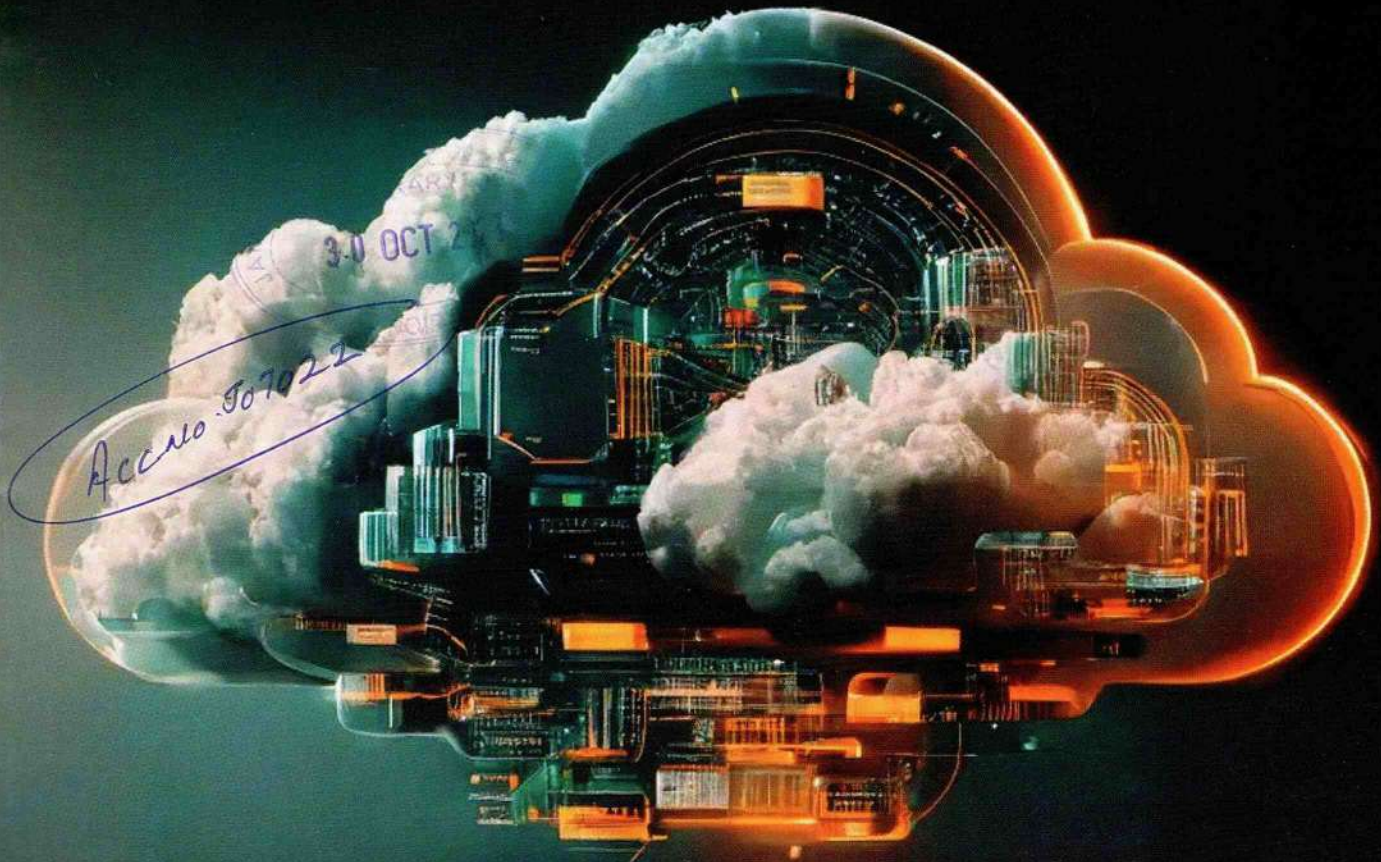
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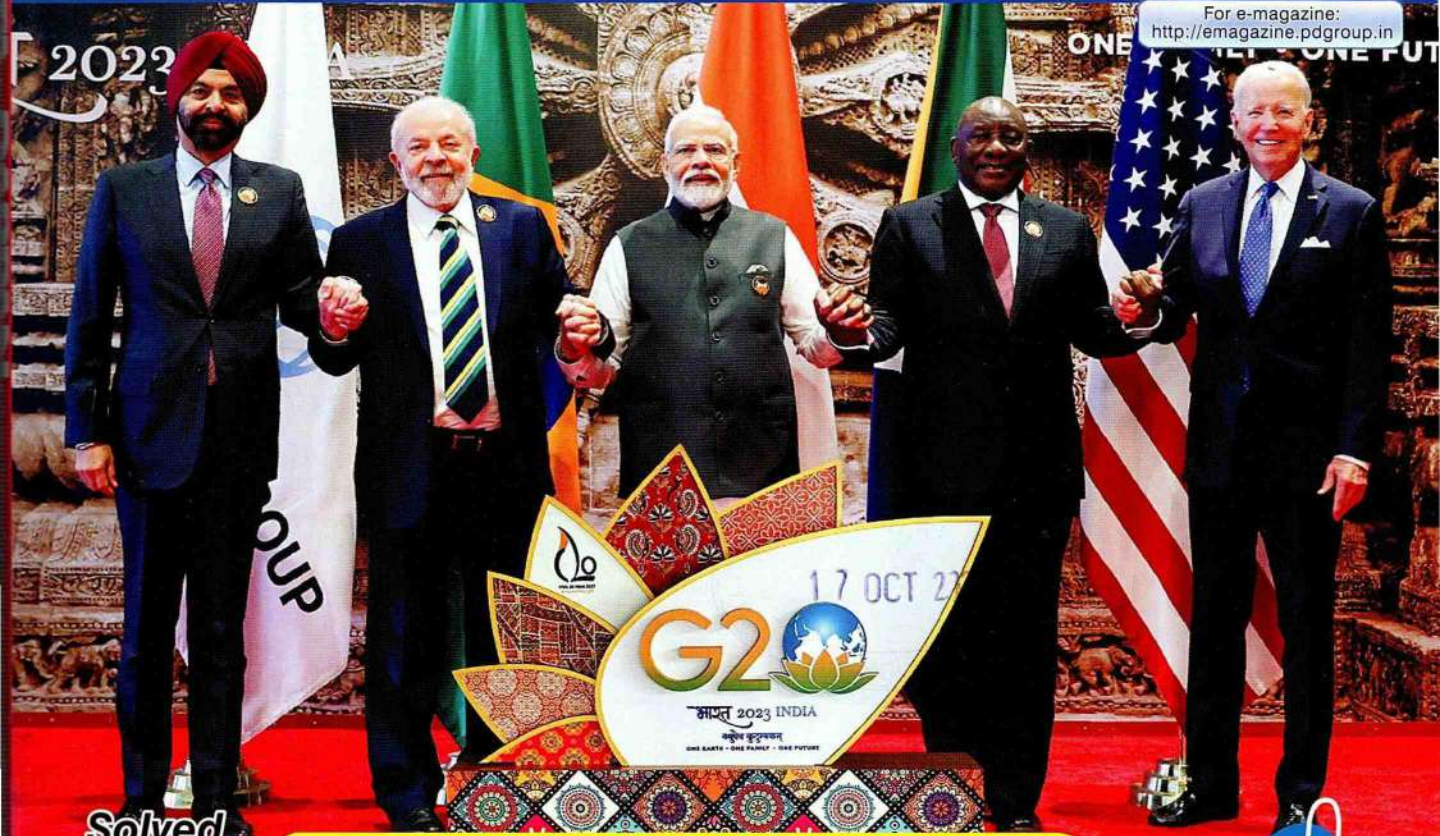
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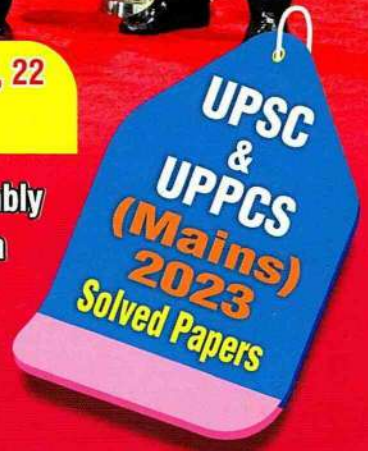
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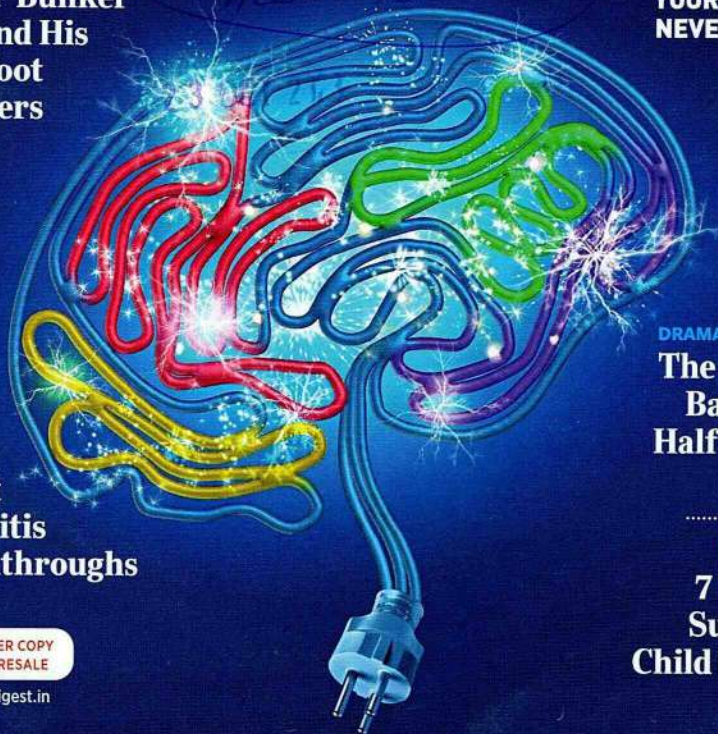
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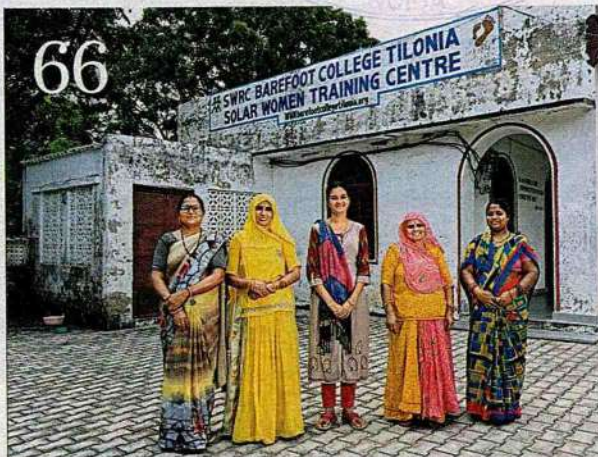
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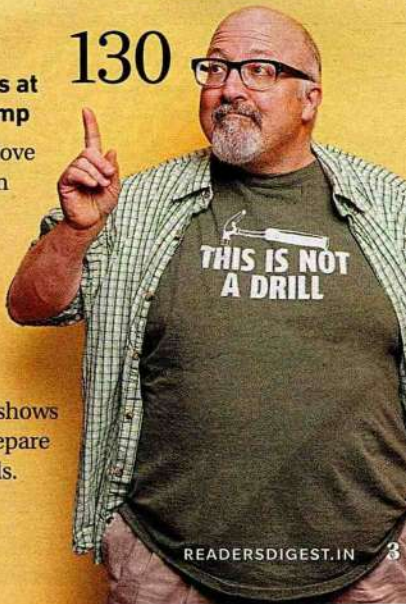
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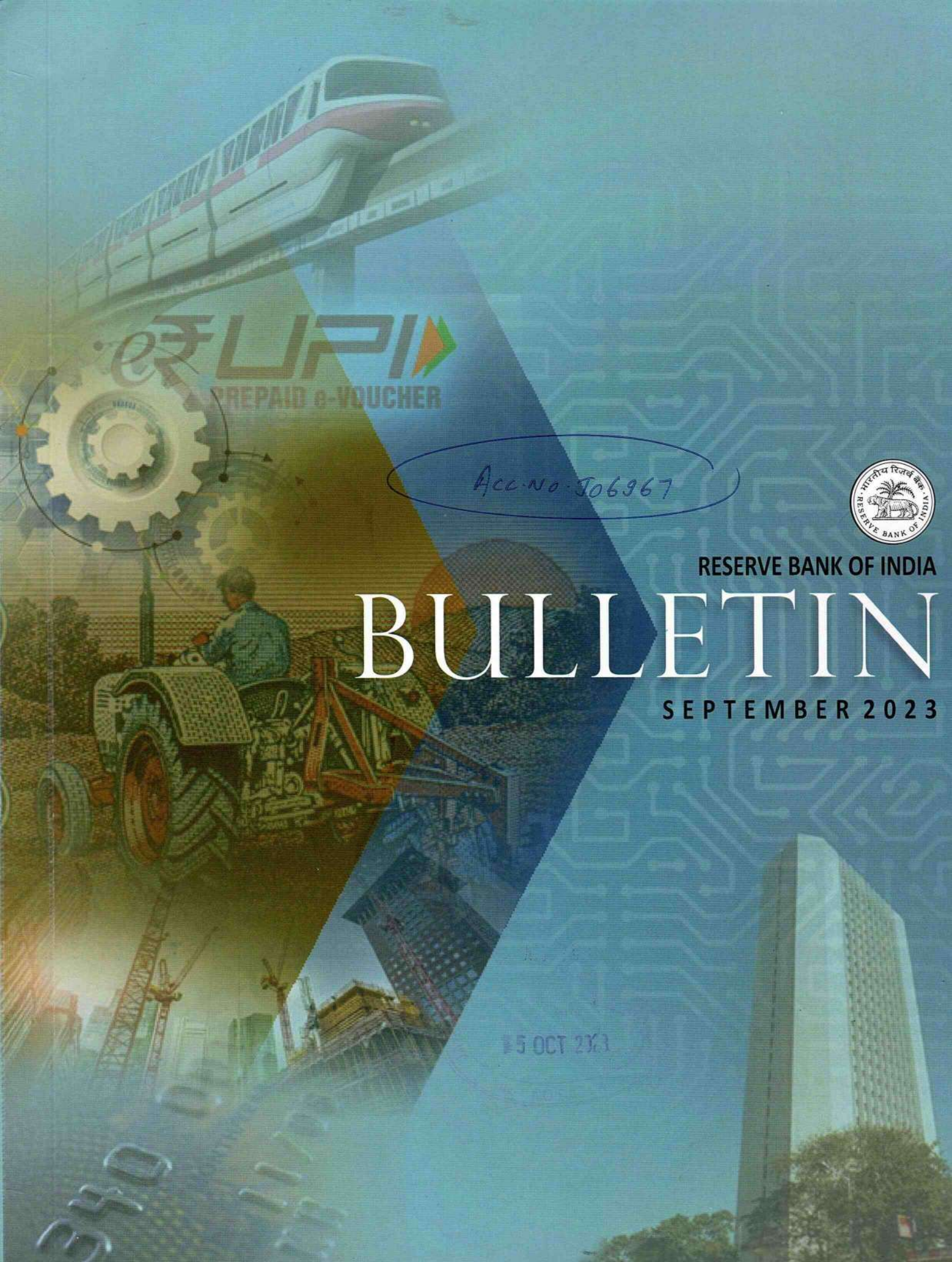
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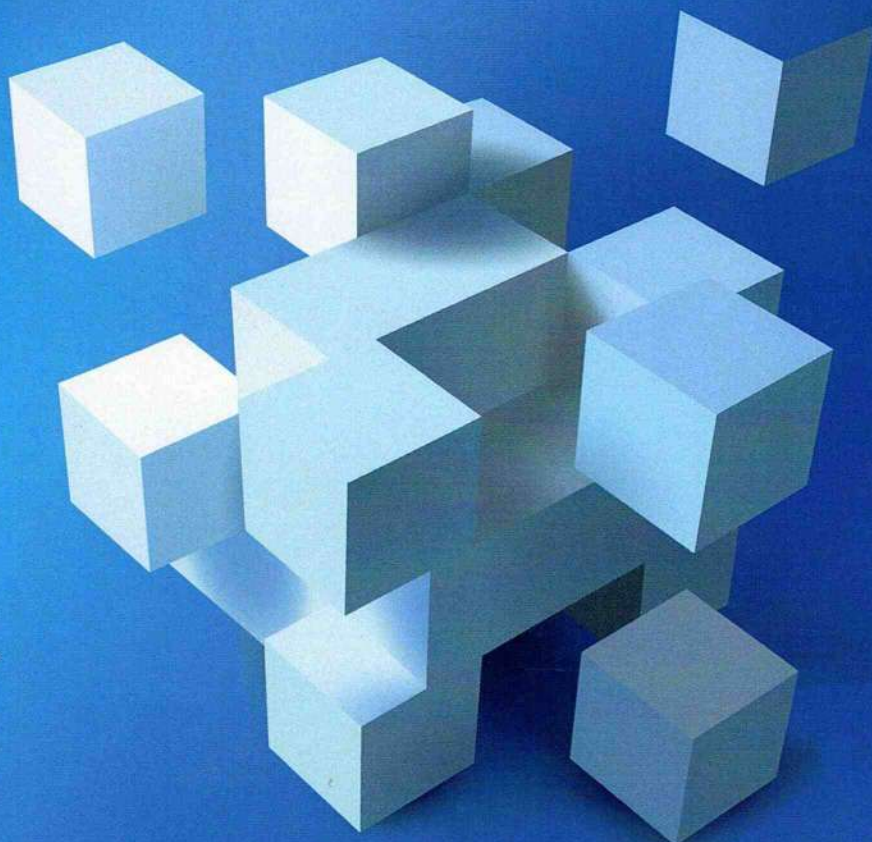
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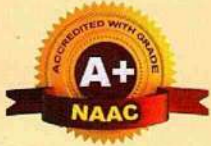
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AN INSOLVENCY & COMPANY LAWS FORTNIGHTLY

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- ▶ Where proceedings under IBC were initiated against petitioner company before NCLT and RP had already been appointed and petitioner filed appeal against order of High Court affirming declaration of petitioner company as sick company, there was no reason to proceed further in instant proceedings as company had availed its remedies in accordance with law (SC) **499**
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THE CARAVAN



**CONGRESS'S
UNSTEADY HAND**
Inside the party disorganisation

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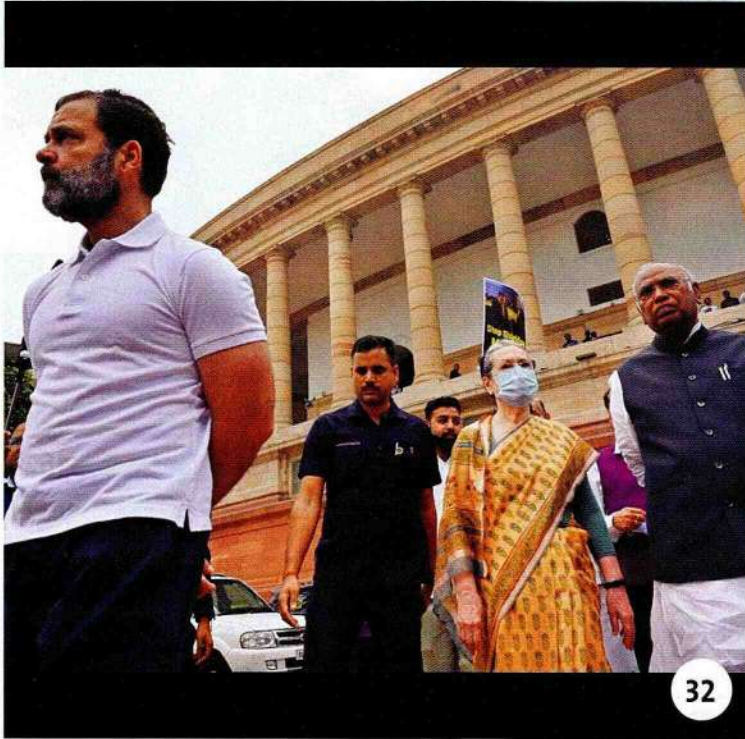
The Congress's Unsteady Hand

Inside the party disorganisation

ERAM AGHA

The grand old party of Indian politics, which consistently enjoyed power at the centre in the decades after Independence, has faced its worst routs since 2014. It lost state after state to the Bharatiya Janata Party and suffered a humiliating defeat again in the 2019 general election, prompting Rahul Gandhi to resign as president. But the Congress's problems extend far beyond its electoral failures. Since the 1970s, it has been unable to effectively democratise its own organisation, for fear of factionalism and revolt—neither of which it has managed to avoid anyway. Few party leaders or members blame the BJP for the Congress's failing hold on India and instead point within. The party has seen a rise in energy owing to recent developments: the election of the party stalwart Mallikarjun Kharge as president, the Bharat Jodo Yatra, changes in the party structure and the formation of the INDIA. But the Congress's unmoving "high command" culture and its failure to form an internally coherent ideology threaten whatever hope these developments hold.

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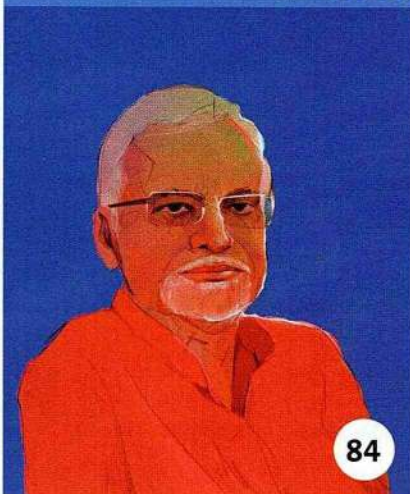


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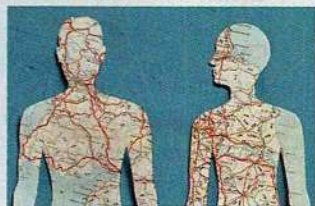


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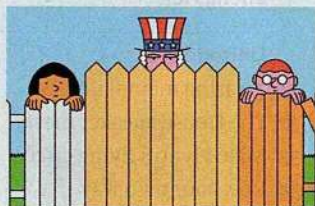
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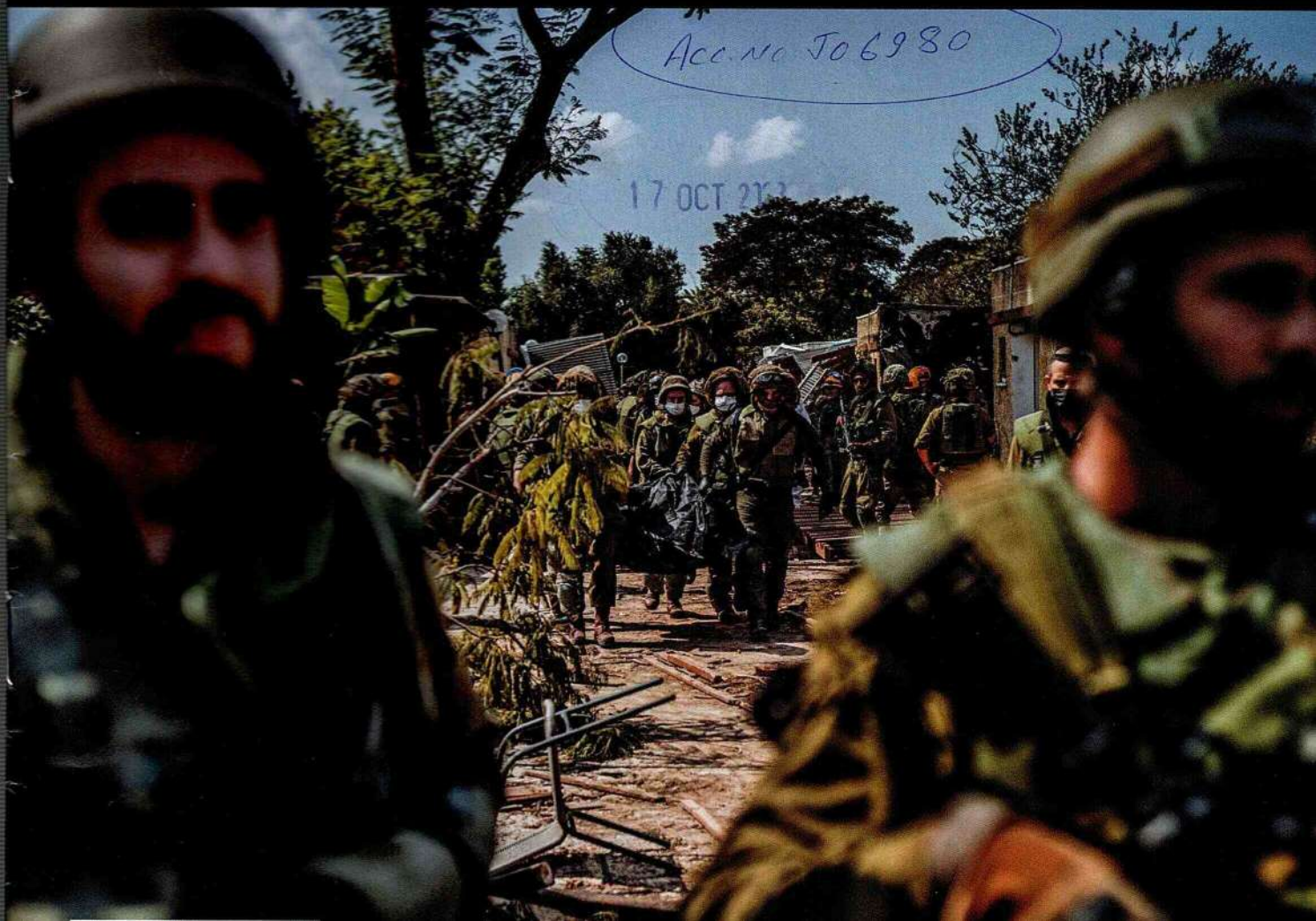
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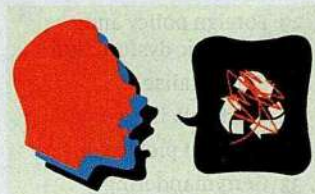
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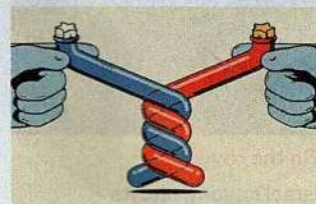
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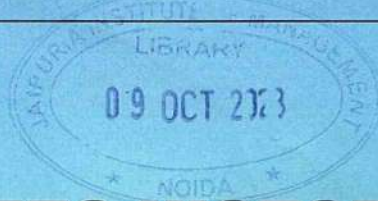
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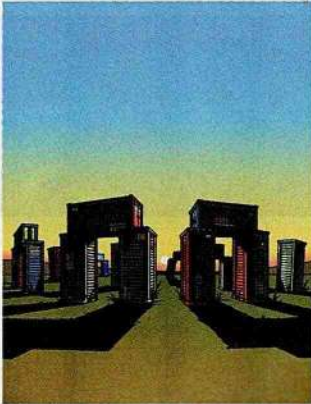
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The rise of homeland economics

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Australia	A\$13 (Inc. GST)	Hong Kong	HK\$100	Korea	Won13,000	New Zealand	NZ\$16.50	Sri Lanka	Rs.1800
Bangladesh	TK650	India	₹500	Malaysia	RM33.00	Pakistan	PKR1700	Taiwan	NT\$300
Cambodia	US\$10.00	Indonesia	Rp130,000	Myanmar	US\$10.00	Philippines	Pesos500	Thailand	Baht330
China	RMB90	Japan	¥1,363 + Tax	Nepal	NR850	Singapore	S\$15.00 (Inc. GST)	Vietnam	US\$10.00



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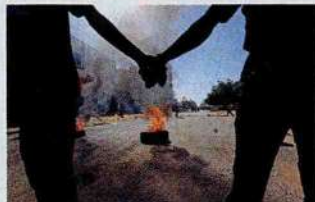
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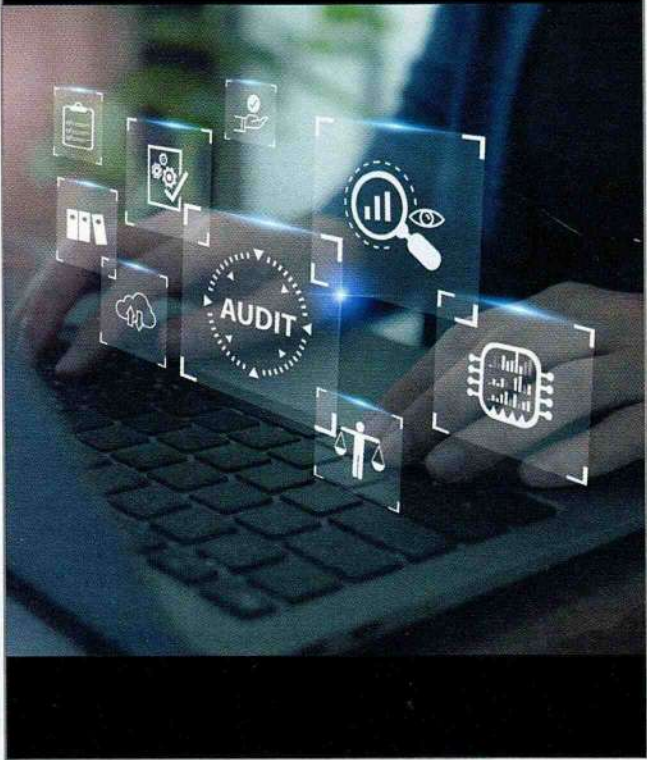
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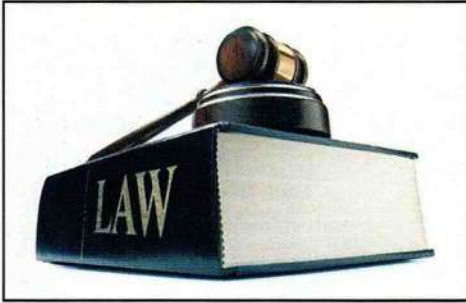
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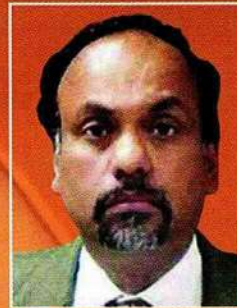
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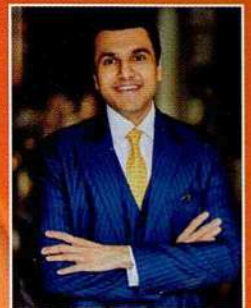


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Mr S. G Afzal Biya Bani our Resident Editor interacted with Mr. Santhosh Subramaniam, Chief Operations Officer, Ceylinco Insurance Co. Pvt. Ltd., MALE, Republic of Maldives



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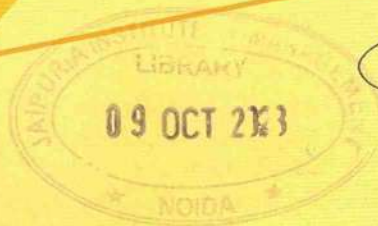
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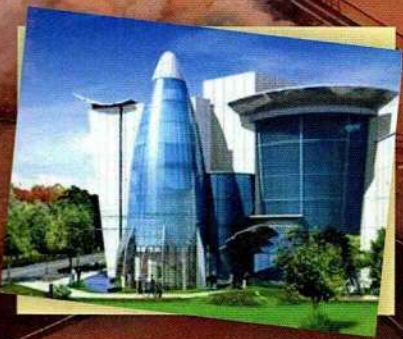
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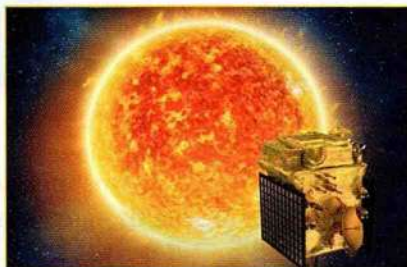
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